UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, DC 20549

FORM 10-Q
[X]

> QUARTERLY REPORT PURSUANT TO SECTION 13 OR $15(\mathrm{~d})$ OF THE SECURITIES EXCHANGE ACT OF 1934
> For the Quarterly Period Ended September 30,1999

OR
[ ]

## TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d)

 OF THE SECURITIES EXCHANGE ACT OF 1934For the Transition Period from to $\qquad$ Commission File Number 0-25032

UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC. (Exact name of Registrant as specified in its charter)

DELAWARE
(State or other jurisdiction of incorporation or organization)

25-1724540
(IRS Employer
Identification No.)

```
600 Mayer Street
Bridgeville, PA 15017
(Address of principal executive offices, including zip code)
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(412) 257-7600
(Telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(d)$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
Yes X No
The number of shares outstanding of the registrant's classes
of common stock as of November 5, 1999:
Title of Class
Common Stock, $\$ 0.001$ par value

UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC.

This Quarterly Report on Form 10-Q contains historical information and forwardlooking statements. Forward-looking statements are included in this Form $10-Q$ pursuant to the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995. They involve known and unknown risks and uncertainties such as, but not limited to, expected market conditions and Year 2000 readiness, that may cause the Company's actual results in future periods to differ from the discussions of future performance included herein. In the context of forwardlooking information provided in this Form $10-Q$ and in other reports, please
refer to the discussion of risk factors detailed in, as well as the other information contained in, the Company's filings with the Securities and Exchange Commission during the past 12 months.

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FINANCIAL INFORMATION

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Part I. Financial Information

Item 1. Financial Statements

Universal Stainless \& Alloy Products, Inc.

CONSOLIDATED CONDENSED STATEMENTS OF OPERATIONS
(Dollars in Thousands, Except Per Share Information) (Unaudited)
For the Three-Months Ended
September 30

The accompanying notes are an integral part of these financial statements.


The accompanying notes are an integral part of these financial statements.

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Universal Stainless & Alloy Products, Inc.
CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOWS
(Dollars in Thousands)
(Unaudited)
```



| Adjustments to reconcile to net cash provided by operating activities: Depreciation and amortization |  | 1,549 |  | 1,049 |
| :---: | :---: | :---: | :---: | :---: |
| Deferred taxes |  | 1,087 |  | 1,125 |
| Changes in assets and liabilities: |  |  |  |  |
| Accounts receivable, net |  | $(2,533)$ |  | 2,537 |
| Inventory |  | (975) |  | $(1,538)$ |
| Trade accounts payable and bank overdrafts |  | 2,578 |  | $(2,245)$ |
| Accrued employment costs |  | (156) |  | (341) |
| Other, net |  | 523 |  | $(1,506)$ |
| Net cash provided by operating activities |  | 3,008 |  | 3,409 |
| Cash flow from investing activities: |  |  |  |  |
| Capital expenditures |  | $(2,825)$ |  | $(11,083)$ |
| Net cash used in investing activities |  | $(2,825)$ |  | $(11,083)$ |
| Cash flow from financing activities: |  |  |  |  |
| Borrowings from long-term debt |  | -- |  | 9,346 |
| Proceeds from issuance of Common Stock |  | 26 |  | 215 |
| Net borrowing under revolving line of credit |  | 285 |  | $(1,562)$ |
| Long-term debt payments |  | (662) |  | (278) |
| Deferred financing costs |  | -- |  | (49) |
| Purchase of Treasury Stock |  | (973) |  | -- |
| Net cash provided by (used in) financing activities |  | $(1,324)$ |  | 7,672 |
| Net decrease in cash and cash equivalents |  | $(1,141)$ |  | (2) |
| Cash and cash equivalents at beginning of period |  | 1,437 |  | 177 |
| Cash and cash equivalents at end of period | \$ | 296 | \$ | 175 |
| Supplemental disclosure of cash flow information: |  |  |  |  |
| Interest paid (net of capitalization) | \$ | 560 | \$ | 145 |
| Income taxes paid | \$ | 158 | \$ | 2,485 | The accompanying notes are an integral part of these financial statements

UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC.

NOTES TO THE UNAUDITED CONSOLIDATED CONDENSED FINANCIAL STATEMENTS

1) The accompanying unaudited, consolidated condensed financial statements of operations for the three- and nine-month periods ended September 30, 1999 and 1998, balance sheets as of September 30, 1999 and December 31, 1998, and statements of cash flows for the nine-month periods ended September 30, 1999 and 1998 have been prepared in accordance with generally accepted accounting principles for interim financial information. Accordingly, these statements should be read in conjunction with the audited financial statements as of and for the year ended December 31, 1998. In the opinion of management, the accompanying unaudited, condensed consolidated financial statements contain all adjustments, all of which were of a normal recurring nature, necessary to present fairly, in all material respects, the consolidated results of operations and of cash flows for the periods ended September 30, 1999 and 1998, and are not necessarily indicative of the results to be expected for the full year.
2) In 1998, the Company adopted Statement of Financial Accounting Standards (SFAS) No. 131, "Disclosures about Segments of an Enterprise and Related Information." SFAS No. 131 requires that all public companies report information about operating segments in annual financial statements and requires that those companies report selected information about operating segments in interim financial reports. Operating segments are determined utilizing the "management approach" which is based on the way the chief operating decision maker organizes segments within a company for making operating decisions and assessing performance. The Company operates as a single segment, and as such, no additional financial disclosure has been presented in the Company's interim financial statements.
3) The reconciliation of the weighted average number of shares of Common Stock outstanding utilized for the earnings per common share computations are as follows:
Weighted average number of shares
of Common Stock outstanding
4) The major classes of inventory are as follows (dollars in thousands):

|  | September 30, 1999 | December 31, 1998 |
| :---: | :---: | :---: |
| Raw materials and supplies | \$ 2,237 | \$ 2,358 |
| Semi-finished steel products | 12,044 | 11,152 |
| Operating materials | 2,876 | 2,672 |
| Total inventory | \$17,157 | \$16,182 |

5) Property, plant and equipment consists of the following (dollars in thousands) :

September 30, 1999
Land and land improvements
Buildings
Machinery and equipment
Construction in progress

Accumulated depreciation
Property, plant and equipment, net

| \$ 1,033 |
| :---: |
| 2,914 |
| 36,728 |
| 1,121 |
| 41,796 |
| $(4,794)$ |
| \$37,002 |

December 31, 1998

6) The Company has reviewed the status of its environmental contingencies and believes there are no significant changes from that disclosed in the Company's Annual Report on Form 10-K for the year ended December 31, 1998.

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Item 2. Management's Discussion and Analysis of
Financial Condition and Results of Operations

RESULTS OF OPERATIONS

Net sales by product line and cost of products sold for the three- and ninemonth periods ended September 30, 1999 and 1998 were as follows (dollars in thousands):

| For the Three-Months Ended | For the Nine-Months Ended |
| :---: | :---: | :---: |
| September 30 | September 30 |

Net sales

| Stainless steel | $\$ 13,555$ | $\$ 12,393$ | $\$ 37,813$ | 4,282 |
| :--- | ---: | ---: | ---: | ---: |
| Tool steel | 1,347 | 1,292 | 1,649 |  |
| High temperature alloy steel | 447 | 631 | 1,985 |  |
| Conversion services | 365 | 784 | 3,276 |  |


| Other | 396 | 877 | 832 | 2,819 |
| :---: | :---: | :---: | :---: | :---: |
| Total net sales | \$16,110 | \$15,977 | \$46,083 | \$59,489 |
| Cost of products sold |  |  |  |  |
| Raw materials | 6,004 | 5,717 | 16,665 | 22,669 |
| Other | 8,206 | 7,424 | 24,446 | 26,271 |
| Total cost of products sold | 14,210 | 13,141 | 41,111 | 48,940 |
| Selling and administrative |  |  |  |  |
| Expenses | 1,007 | 1,149 | 2,991 | 3,625 |
| Operating income | \$ 893 | \$ 1,687 | \$ 1,981 | \$ 6,924 |

THREE-AND NINE-MONTH PERIODS ENDED SEPTEMBER 30, 1999 AS COMPARED TO THE SIMILAR PERIODS IN 1998

The increase in net sales for the three-month period ended September 30, 1999 as compared to the similar period in 1998 is primarily due to higher shipments of reroller products and power generation products, which was partially offset by lower shipments of aerospace products and reduced levels of conversion services. The decrease in net sales for the nine-month period ended September 30, 1999 as compared to the similar period in 1998 reflects decreased shipments within each product line primarily due to imports. The Company shipped approximately 10,625 and 10,594 tons for the three-month periods ended September 30, 1999 and 1998, respectively, and 32,108 and 38,854 tons for the nine-month periods ended September 30, 1999 and 1998.

Costs of products sold, as a percentage of net sales, was $88.2 \%$ and $82.2 \%$ for the three-month periods ended September 30,1999 and 1998 , respectively, and was 89.2\% and 82.3\% for the nine-month periods ended September 30, 1999 and 1998, respectively. The increase is primarily attributed to the lower pricing resulting from foreign competition described above, increased raw material costs and increased energy costs. Mechanical problems at the Bridgeville bar mill during the three-month period ended March 31,1999 and start-up costs incurred at the Bridgeville round bar facility also contributed to the increased production costs for the first nine months of 1999.

Selling and administrative costs decreased $\$ 142,000$ for the three-month period ended September 30, 1999 as compared to September 30, 1998 and decreased $\$ 634,000$ for the nine-month period ended September 30, 1999 as compared to September 30, 1998. The 1999 decrease is primarily due to lower charges to the cash incentive plans, sales commissions and insurance costs.

Other income (expense), net decreased $\$ 41,000$ in the three-month period ended September 30, 1999 as compared to the three-month period ended September 30, 1998 and decreased $\$ 442,000$ in the nine-month period ended September 30, 1999 as compared to the nine-month period ended September 30, 1998. The decreases were primarily due to interest expense associated with increased borrowings. In addition, other income (expense), net for

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the nine-month period ended September 30 , 1998 included the benefit of a $\$ 200,000$ government grant received in connection with the expansion of operations at the Bridgeville facility.

The effective income tax rate utilized in the three-and nine-month periods ended September 30, 1999 and 1998 was $37.0 \%$.

## FINANCIAL CONDITION

The Company has financed its 1999 operating activities to date through cash flows from operations and cash on hand at the beginning of the period. The ratio of current assets to current liabilities decreased from 4.3:1 at December 31, 1998 to $3.1: 1$ at September 30 , 1999. The percentage of debt to capitalization was 23\% at December 31, 1998 and at September 30, 1999. The decrease in the ratio of current assets to current liabilities is primarily due to an increase in accounts payable, an increase in the current portion of longterm debt and the repurchase of Common Stock. The Company repurchased 163,700 shares of Common Stock at an average price of $\$ 6.04$ per share during the nine-
month period ended September 30, 1999. The Company is authorized to repurchase an additional 76,300 shares.

The Company's capital expenditures approximated $\$ 2.8$ million for the nine-month period ended September 30 , 1999, which primarily related to the completion of the round bar finishing facility located at the Bridgeville facility. At September 30, 1999, the Company had outstanding purchase commitments in addition to the expenditures incurred to date of approximately $\$ 0.5$ million. These expenditures are expected to be funded substantially from internally generated funds and additional borrowings. As of September 30, 1999, the Company had $\$ 6.2$ million available for borrowings under a revolving line of credit with PNC Bank.

The Company anticipates that it will continue to fund its 1999 working capital requirements, its capital expenditures and the stock repurchase program primarily from funds generated from operations and borrowings under its credit facility. The Company's long-term liquidity requirements, including capital expenditures, are expected to be financed by a combination of internally generated funds, borrowings and other sources of external financing if needed.

YEAR 2000

The following statements are provided pursuant to the provisions of the Year 2000 Information and Readiness Disclosure Act of 1998.

Since inception in August 1994, the Company has been engaged in a program to modernize and replace its computerized production control and management information systems. Although not the primary purpose of the program, the new systems were designed to avoid any Year 2000 problems that might otherwise arise. In addition, the Company has identified and tested all other critical pieces of equipment and has not identified any non-compliance issues not corrected as of September 30, 1999. Therefore, the company believes that its internal systems will be Year 2000 compliant in all material respects.

The Company currently believes the most significant impact of the Year 2000 issue could be an interrupted supply of goods and services from the company's vendors and an interrupted supply of orders from the Company's customers. In order to assess the state of readiness, surveys sent to all major vendors and customers confirmed that efforts to become Year 2000 compliant are, at a minimum, in process. The Company is continuing to monitor the progress of its significant customers and suppliers and will implement it's contingency plans, if necessary.

OUTLOOK

The Company anticipates that its 1999 fourth quarter sales will be higher than 1999 third quarter sales due to increased demand and higher selling prices resulting from the pass through of higher raw material costs. An improved sales mix caused by increased demand for power generation products and the successful implementation of several initiatives to improve the Company's production capabilities for bar mill products are expected to improve the Company's results in the 1999 fourth quarter in comparison to the prior 1999 quarters.

Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISKS

The Company has reviewed the status of its market risk and believes there are no significant changes from that disclosed in the Company's Annual Report on Form $10-\mathrm{K}$ for the year ended December 31, 1998.

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Part II. OTHER INFORMATION

Item 6. EXHIBITS AND REPORTS ON FORM 8-K
a. Exhibits

> 27.1 Financial Data Schedule
b. The Company filed no reports on Form $8-K$ for the quarter ended

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

|  |  | UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC. |
| :---: | :---: | :---: |
| Date: | November 5, 1999 | /s/ Clarence M. McAninch |
|  |  | Clarence M. McAninch <br> President and Chief Executive Officer |
| Date: | November 5, 1999 | /s/ Richard M. Ubinger |
|  |  | Richard M. Ubinger <br> Chief Financial Officer and Treasurer <br> (Principal Accounting Officer) |
|  |  | 11 |

```
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THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE
SEPTEMBER 30, 1999 FINANCIAL STATEMENTS INCLUDED IN THE COMPANY'S FORM 10-Q AND
IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FORM 10-Q.
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