```
                    SECURITIES AND EXCHANGE COMMISSION
                Washington, DC 20549
                        -------------------------------
                    FORM 10-Q
            /X/ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)
                    OF THE SECURITIES EXCHANGE ACT OF 1934
                For the Quarterly Period Ended September 30, 1996
                    OR
            / / TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d)
                    OF THE SECURITIES EXCHANGE ACT OF 1934
                    For the Transition Period from to
```

$\qquad$

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                Commission File Number \overline{0-25032}
                        -----------------------------------
            UNIVERSAL STAINLESS & ALLOY PRODUCTS, INC.
            (Exact name of Registrant as specified in its charter)
            DELAWARE
(State or other jurisdiction of
                    25-1724540
    (IRS Employer
    incorporation or organization)
Identification No.)
                    6 0 0 ~ M a y e r ~ S t r e e t
                            Bridgeville, PA 15017
(Address of principal executive offices, including zip code)
                    (412) 257-7600
                (Telephone number, including area code)
Securities registered pursuant to Section 12(b) of the Act:
                    None
Securities registered pursuant to Section 12(g) of the Act:
                    Title of Class
                        Common Stock
Indicate by check mark whether the registrant (1) has filed all reports
required to be filed by Section 13 or 15(d) of the Securities Exchange Act of
1 9 3 4 \text { during the preceding } 1 2 \text { months (or for such shorter period that the}
registrant was required to file such reports), and (2) has been subject to such
filing requirements for the past }90\mathrm{ days.
                    Yes /x/ No
As of September 30, 1996, there were 6,270,000 shares of the Registrant's
                    Common Stock issued and outstanding.
```

424412.1

UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC.
This Quarterly Report on Form 10-Q contains historical information and
forward-looking statements. Statements looking forward in time are included in this Form 10-Q pursuant to the "safe harbor" provisions of the Private

Securities Litigation Reform Act of 1995. They involve known and unknown risks and uncertainties that may use the Company's actual results in future periods to be materially different from any future performance suggested herein. In the context of forward-looking information provided in this Form $10-Q$ and in other reports, please refer to the discussion of risk factors detailed in, as well as the other information contained in, the Company's filings with the Securities and Exchange Commission during the past 12 months.

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SIGNATURES
424412.1

| Part I. | Financial Information |
| :--- | :--- |
| Item 1. | Financial Statements |

UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC.

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
(Dollars in Thousands, except per share information) (Unaudited)

|  | For the Three Months Ended September 30 |  | For the Nine Months Ended September 30 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1996 | 1995 | 1996 | 1995 |
| Net Sales | \$16,708 | \$9,961 | \$43,882 | \$34,482 |
| Cost of products sold | 13,005 | 8,719 | 35,336 | 30,106 |
| Gross profit | 3,703 | 1,242 | 8,546 | 4,376 |
| Selling and administrative expenses | 1,184 | 1,019 | 3,558 | 2,529 |
| Operating income | 2,519 | 223 | 4,988 | 1,847 |
| Interest and other income | 21 | 29 | 186 | 101 |
| Interest and other financing costs | (36) | (108) | (97) | (310) |


| Income before taxes | 2,504 | 144 | 5,077 | 1,638 |
| :---: | :---: | :---: | :---: | :---: |
| Income taxes | 952 | (238) | 1,929 | 164 |
| Net income | \$1,552 | \$382 | \$3,148 | \$1,474 |
| Net income per share of Common Stock | \$0.25 | \$0.08 | \$0.50 | \$0.32 |
| Weighted average number of shares of |  |  |  |  |
| Common Stock outstanding | 6,270,000 | 4,570,000 | 6,270,000 | 4,563,628 |

The accompanying notes are an integral part of these financial statements -1-

UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC.

CONDENSED CONSOLIDATED BALANCE SHEETS
(Dollars in Thousands)

| September 30, 1996 | December |
| :---: | :--- |
| (Unaudited) | 31,1995 |

ASSETS

Current assets

Accounts receivable (less allowance for doubtful accounts of
$\quad \$ 223$ and \$178)
Inventory (Note 2)
Prepaid Expenses

| 12,769 | 7,832 |
| :---: | ---: |
| 10,885 | 7,105 |
|  |  |
| 571 | 470 |

Total current assets
26,044 $\qquad$

| Property, plant and equipment | 15,287 | 6,928 |
| :---: | :---: | :---: |
| Accumulated depreciation | (559) | (264) |
| Net property, plant and equipment | 14,728 | 6,664 |
| Other assets | 575 | 328 |
| Total assets | \$41,347 | \$32,437 |

LIABILITIES AND STOCKHOLDERS' EQUITY
urrent Liabilities

| Trade accounts payable | \$6,929 | \$4,085 |
| :---: | :---: | :---: |
| Bank overdrafts | 1,400 | 992 |
| Current portion of long-term debt | 144 | 73 |
| Accrued employment costs | 1,480 | 687 |
| Other current liabilities | 1,484 | 547 |
| ```Total current liabilities Long-term debt``` | $\begin{array}{r} 11,437 \\ 1,171 \end{array}$ | $\begin{array}{r} 6,384 \\ 462 \end{array}$ |
| Total liabilities | 12,608 | 6,846 |
| Commitments and contingencies (Note 3) | -- | -- |

Stockholders' equity
Senior Preferred Stock, par value $\$ .001$ per share; liquidation

## value $\$ 100$ per share; 2,000,000 shares authorized; and 0 shares issued

 and outstandingCommon Stock, par value $\$ .001$ per share; $10,000,000$ shares
authorized; $6,270,000$ shares issued and outstanding Additional paid-in capital

Retained earnings

Total stockholders' equity
Total liabilities and stockholders' equity

| 6 | 6 |
| :---: | :---: |
| 25,338 | 25,338 |
| 3,395 | 247 |
| 28,739 | 25,591 |
| \$41,347 | \$32,437 |

The accompanying notes are an integral part of these financial statements.

UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC.

```
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
    (Dollars in Thousands)
                (Unaudited)
```

|  | For the <br> Nine Months Ended |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \text { September } 30, \\ 1996 \end{gathered}$ | $\begin{gathered} \text { September } 30, \\ 1995 \end{gathered}$ |
| Cash flow from operating activities: |  |  |
| Net income | \$3,148 | \$1,474 |
| Adjustments to reconcile to net cash used by operating activities: Depreciation and amortization | 351 | 201 |
| Changes in assets and liabilities: |  |  |
| Accounts receivable, net | $(4,937)$ | $(5,185)$ |
| Inventory | $(3,780)$ | $(1,424)$ |
| Accounts payable and bank overdrafts | 3,252 | 1,981 |
| Accrued employment costs | 793 | 397 |
| Other, net | 593 | (84) |
| Net cash used by operating activities | (580) | $(2,640)$ |
| Cash flows from investing activities: |  |  |
| Acquisition of assets through purchase agreement (Note 3) | -- | (859) |
| Capital expenditures | $(8,124)$ | $(2,005)$ |
| Net cash used by investing activities | $(8,124)$ | $(2,864)$ |
| Cash flows from financing activities: |  |  |
| Proceeds from issuance of long-term debt | 600 | -- |
| Proceeds from issuance of Common Stock | -- | 353 |
| Net borrowing under revolving line of credit | -- | 4,229 |
| Long-term debt payments | (90) | (7) |
| Deferred financing costs | (25) | (15) |
| Net cash provided by financing activities | 485 | 4,560 |
| Net decrease in cash | $(8,219)$ | (944) |
| Cash at beginning of period | 10,038 | 1,123 |
| Cash at end of period | \$1,819 | \$179 |
| Supplemental disclosure of cash flow information: |  |  |
| Interest paid | \$52 | \$242 |
| Income taxes paid | \$938 | \$225 |

The accompanying notes are an integral part of these financial statements.

UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC.
NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS


#### Abstract

Universal Stainless \& Alloy Products, Inc. (the "Company") was incorporated in June 1994, and is the successor by merger (the "Merger") to a corporation incorporated in January 1994, for the principal purpose of acquiring substantially all of the idled equipment and related assets (the "Assets") located at the Bridgeville, Pennsylvania, production facility of Armco, Inc. ("Armco"). On August 15, 1994, the Company entered into an Asset Purchase Agreement (the "Asset Agreement") with Armco to purchase the Assets.


On June 2, 1995, the Company and Armco entered into an Asset and Real Property Purchase Agreement (the "Purchase Agreement") pursuant to which the Company agreed to buy the precision rolled products business (the "PRP Business") and the vacuum arc remelting equipment (the "VAR Assets") of Armco's Cytemp Division located in Titusville, Pennsylvania (the "PRP Division").

The accompanying unaudited, condensed consolidated financial statements of operations for the three- and nine-month periods ended September 30, 1996 and 1995, balance sheets at September 30, 1996 and December 31, 1995, and statement of cash flows for the nine-month periods ended September 30, 1996 and 1995 have been prepared in accordance with generally accepted accounting principles for interim financial information. Accordingly, these statements should be read in conjunction with the audited financial statements as of and for the period ended December 31, 1995. In the opinion of management, the accompanying unaudited, condensed consolidated financial statements contain all adjustments, all of which were of a normal recurring nature, necessary to present fairly, in all material respects, the consolidated results of operations and of cash flows for the periods ended September 30, 1996 and 1995, and are not necessarily indicative of the results to be expected for the full year.
2) The major classes of inventory are as follows (dollars in thousands):

|  | September 30, 1996 | December 31, 1995 |
| :---: | :---: | :---: |
| Raw materials and supplies | \$1,922 | \$1,473 |
| Semi-finished steel products | 7,155 | 4,278 |
| Operating materials | 1,808 | 1,354 |
| Total inventory | \$10,885 | \$7,105 |

3) The Company has reviewed the status of its environmental contingencies and believes there are no material changes from that disclosed in Form $10-\mathrm{K}$ for the year ended December 31, 1995.
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Item 2. Management's Discussion and Analysis
of Financial Condition and Results of Operations

Net sales by product line and cost of products sold for the three- and nine-month periods ended September 30 , 1996 and 1995 were as follows (dollars in thousands):

|  | Three-month p | period ended 30, | September | Nine-month | period ended 30, | September |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1996 |  | 1995 | 1996 |  | 1995 |
| Net sales |  |  |  |  |  |  |
| Stainless steel | \$13,562 |  | \$8,876 | \$34,071 |  | \$27,904 |
| Tool steel | 1,617 |  | 403 | 5,977 |  | 3,359 |
| Conversion services | 966 |  | 525 | 2,696 |  | 2,414 |
| Other | 563 |  | 157 | 1,138 |  | 805 |
| Total net sales | \$16,708 |  | \$9,961 | \$43,882 |  | \$34,482 |
| Cost of products sold |  |  |  |  |  |  |
| Raw materials | 6,747 |  | 4,853 | 17,727 |  | 18,006 |
| Other | 6,258 |  | 3,866 | 17,609 |  | 12,100 |
| Total cost of products sold | 13,005 |  | 8,719 | 35,336 |  | 30,106 |
| Gross profit | \$3,703 |  | \$1,242 | \$8,546 |  | \$4,376 |

THREE- AND NINE- MONTH PERIODS ENDED SEPTEMBER 30, 1996 VS. THREE- AND NINE-MONTH PERIODS ENDED SEPTEMBER 30, 1995

The increase in net sales for the three- and nine-month periods ended September 30,1996 as compared to the similar periods in 1995 reflects the June 1995 acquisition of the PRP Business and VAR Assets, and an increase in shipments of stainless steel within the reroller and original equipment manufacturer market segments. The 1995 third quarter and nine-month periods sales and earnings were unfavorably impacted by the approximately six-week production halt of the universal rolling mill at the Bridgeville facility in July and August of last year.

Cost of products sold, as a percent of net sales, was $77.8 \%$ and $87.5 \%$ for the three-month periods ended September 30,1996 and 1995 , respectively, and was $80.5 \%$ and $87.3 \%$ for the nine-month periods ended September 30, 1996 and 1995, respectively. This improvement is primarily due to lower acquisition costs for the Company's primary raw materials, improved manufacturing yields, and the absence of the production halt described above, which were partially offset by the level of manufacturing required by the mix of products sold in 1996.

Selling and administrative expenses increased from \$1,019,000 and \$2,529,000 in the three- and nine-month periods ended September 30, 1995 to \$1,184,000 and $\$ 3,558,000$ in the three- and nine-month periods ended September 30, 1996. The increase primarily relates to insurance costs and the addition of personnel as a result of the continued growth of the business, including the June 1995 acquisition of the PRP Business and VAR Assets.

Interest and other income decreased in the three-month period ended September 30, 1996 in comparison to the same period in 1995. Interest and other income increased in the nine-month period ended September 30, 1996 in comparison to the same period in 1995. These changes are primarily due to cash available for investing purposes during the respective periods. The increased cash availability in 1996 is directly related to the sale of $1,700,000$

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-5-
$$

shares of Common Stock in a public offering completed in November 1995. The public offering proceeds have been utilized to fund the Company's capital
expenditure program. In addition, the Company was not required to borrow funds under its $\$ 6.5$ million revolving line of credit which resulted in a decrease in interest and other financing costs from $\$ 108,000$ and $\$ 310,000$ in the three- and nine-month periods ended September 30,1995 to $\$ 36,000$ and $\$ 97,000$ in the three- and nine-month periods ended September 30, 1996.

The effective income tax rate utilized in the three- and nine-month periods ended September 30,1996 was $38.0 \%$. The effective income tax rate utilized for the nine-month period ended September 30, 1995 was reduced from $27.0 \%$ to $10.0 \%$, reflecting the impact of the production halt at the Bridgeville facility during the 1995 third quarter. The lower effective income tax rate in 1995 reflects the recognition of the benefit of net operating loss carryforwards generated in 1994.

Financial Condition

The Company has primarily financed its 1996 activities to date through cash flows from operations and cash on hand at the beginning of the period. The ratio of current assets to current liabilities decreased from 4.0:1 at December 31,1995 to $2: 3: 1$ at September 30 , 1996 primarily due to the funding of capital expenditures during 1996.

Accounts receivable, net increased by $\$ 4.9$ million for the nine-month period ended September 30, 1996 as compared to an increase of $\$ 5.2$ million for the nine-month period ended September 30, 1995. Inventory increased by $\$ 3.8$ million for the nine-month period ended September 30, 1996 as compared to an increase of $\$ 1.4$ million for the nine-month period ended September 30, 1995. Accounts payable and bank overdrafts increased by $\$ 3.3$ million for the nine-month period ended September 30,1996 as compared to an increase of $\$ 2.0$ million for the nine-month period ended September 30, 1995. Each of these increases can be primarily attributed to the continued growth of the business since its formation in August 1994.

The increase in long term debt is due to the issuance of a $\$ 400,000$ loan from the Commonwealth of Pennsylvania's Business Infrastructure Development Program in March 1996 and a $\$ 200,000$ loan from the Commonwealth of Pennsylvania's Economic Development Program in April 1996. The Company also entered into a $\$ 270,000$, 5-year capital lease for mobile equipment in June 1996.

The Company maintains a $\$ 6.5$ million revolving credit facility through April 1998. In addition, the Company continues to seek low-interest government financing opportunities to supplement the liquidity available to fund its capital expenditures. In August 1996, the Company executed a commitment letter with the County of Allegheny's Department of Development to enter into a $\$ 1.5$ million, 10 -year loan agreement at a $6 \%$ interest rate. In November 1996 , the Company executed a commitment letter with the Commonwealth of Pennsylvania Department of Community and Economic Development to enter into a $\$ 500,000$, 7 -year loan agreement at a $6 \%$ interest rate. The Company expects to execute final loan documents during the 1996 fourth quarter.

Capital Expenditure Program

The Company's capital expenditures approximated $\$ 8.1$ million in the nine-month period ended September 30, 1996, bringing aggregate expenditures under its 1995-96 capital expenditures program to $\$ 10.2$ million. At September 30, 1996, the Company has outstanding purchase commitments of approximately $\$ 3.8$ million. The roller leveler, utilized to flatten plate products, was delivered and placed into operation in August 1996. Planned projects at the Company's Melt Shop and Universal Rolling Mill are in process and are expected to be completed early in 1997.

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-6-
$$

1996 Outlook
The Company is experiencing increased demand from the power generation sector, which is expected to generate sales growth within the original equipment manufacturers market segment. While the Company's volume of reroll product


Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.


```
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    THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM
    THE CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS AS OF SEPTEMBER
    30, 1996 AND THE CONDENSED CONSOLIDATED BALANCE SHEETS FOR THE
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