SECURITIES AND EXCHANGE COMMISSION
Washington, DC 20549
$\qquad$
FORM 10-Q
[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended June 30, 1996
[ ]
TRANSITION REPORT PURSUANT TO SECTION 13 OR $15(\mathrm{~d})$ OF THE SECURITIES EXCHANGE ACT OF 1934

For the Transition Period from $\qquad$ to $\qquad$
Commission File Number 0-25032

UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC.
(Exact name of Registrant as specified in its charter)

DELAWARE
(State or other jurisdiction of
incorporation or organization)

25-1724540
(IRS Employer
Identification No.)

600 Mayer Street
Bridgeville, PA 15017
(Address of principal executive offices, including zip code)
(412) 257-7600
(Telephone number, including area code)
Securities registered pursuant to Section $12(b)$ of the Act:
None
Securities registered pursuant to Section $12(g)$ of the Act:

```
Title of Class
--------------
    Common Stock
```

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

$$
\text { Yes }|X| \quad \text { No }
$$

As of June 30, 1996, there were $6,270,000$ shares of the Registrant's Common Stock issued and outstanding.

UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC.
This Quarterly Report on Form 10-Q contains historical information and
forward-looking statements. Statements looking forward in time are included in this Form 10-Q pursuant to the "safe harbor" provisions of the Private

Securities Litigation Reform Act of 1995. They involve known and unknown risks and uncertainties that may cause the Company's actual results in future periods to be materially different from any future performance suggested herein. In the context of forward-looking information provided in this Form 10-Q and in other reports, please refer to the discussion of risk factors detailed in, as well as the other information contained in, the Company's filings with the Securities and Exchange Commission during the past 12 months.

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Part I. Financial Information

Item 1. Financial Statements

UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC.

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (Dollars in Thousands, except per share information) (Unaudited)

|  | For the Thre Jun | hs Ended | For the Six <br> Jun | s Ended |
| :---: | :---: | :---: | :---: | :---: |
|  | 1996 | 1995 | 1996 | 1995 |
| Net sales | \$14,565 | \$13,916 | \$27,174 | \$24,521 |
| Cost of products sold | 11,687 | 11,842 | 22,331 | 21,387 |
| Gross profit | 2,878 | 2,074 | 4,843 | 3,134 |
| Selling and administrative expenses | 1,371 | 864 | 2,374 | 1,510 |
| Operating income | 1,507 | 1,210 | 2,469 | 1,624 |
| Interest and other income | 60 | 32 | 165 | 72 |
| Interest and other financing costs | (37) | (125) | (61) | (202) |
| Income before taxes | 1,530 | 1,117 | 2,573 | 1,494 |
| Income taxes | 581 | 300 | 977 | 402 |
| Net income | \$949 | \$817 | \$1,596 | \$1,092 |
| Net income per share of Common Stock | \$0.15 | \$0.18 | \$0.25 | \$0.24 |
| Weighted average number of shares of |  |  |  |  |
| Common Stock outstanding | 6,270,000 | ,570,000 | 6,270,000 | 4,560,495 |

UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC.

```
CONDENSED CONSOLIDATED BALANCE SHEETS
    (Dollars in Thousands)
```

| June 30, 1996 | December 31, 1995 |
| :---: | :---: |

ASSETS
Current assets
Cash and cash equivalents
Accounts receivable (less allowance for doubtful accounts of
$\$ 208$ and $\$ 178$ )

| \$3,057 | \$10,038 |
| :---: | :---: |
| 12,549 | 7,832 |
| 10,424 | 7,105 |
| 489 | 470 |
| 26,519 | 25,445 |

Property, plant and equipment
Accumulated depreciation

| $\begin{array}{r} 12,257 \\ \quad(440) \end{array}$ | $\begin{array}{r} 6,928 \\ (264) \end{array}$ |
| :---: | :---: |
| 11,817 | 6,664 |
| 389 | 328 |
| \$38,725 | \$32,437 |

LIABILITIES AND STOCKHOLDERS' EQUITY
Current Liabilities
Trade accounts payable
Bank overdrafts
Current portion of long-term debt
Accrued employment costs
Other current liabilities
Total current liabilities
Long-term debt

| \$7,342 | \$4,085 |
| :---: | :---: |
| 1,028 | 992 |
| 137 | 73 |
| 1,062 | 687 |
| 756 | 547 |
| 10,325 | 6,384 |
| 1,213 | 462 |
| 11,528 | 6,846 |

Commitments and contingencies (Note 3 ) Stockholders' equity

Senior Preferred Stock, par value $\$ .001$ per share; liquidation value $\$ 100$ per share; 2,000,000 shares authorized; and 0 shares issued and outstanding
Common Stock, par value $\$ .001$ per share; $10,000,000$ shares authorized; $6,270,000$ shares issued and outstanding
Additional paid-in capital
Retained earnings
Total stockholders' equity
Total liabilities and stockholders' equity

| 6 | 6 |
| :---: | :---: |
| 25,338 | 25,338 |
| 1,843 | 247 |
| 27,187 | 25,591 |
| \$38,725 | \$32,437 |

The accompanying notes are an integral part of these financial statements.

UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(Dollars in Thousands)
(Unaudited)

|  | June 30, 1996 | 1995 |
| :---: | :---: | :---: |
| Cash flow from operating activities: |  |  |
| Net income | \$1,596 | \$1,092 |
| Adjustments to reconcile to net cash used by operating activities: |  |  |
| Depreciation and amortization | 217 | 112 |
| Changes in assets and liabilities: |  |  |
| Accounts receivable, net | $(4,717)$ | $(6,114)$ |
| Inventory | $(3,319)$ | (795) |
| Accounts payable and bank overdrafts | 3,293 | 2,292 |
| Accrued employment costs | 375 | 465 |
| Other, net | 159 | 47 |
| Net cash used by operating activities | $(2,396)$ | $(2,901)$ |
| Cash flows from investing activities: |  |  |
| Acquisition of assets through purchase agreement (Note 1) | --- | (807) |
| Capital expenditures | $(5,105)$ | $(1,003)$ |
| Net cash used by investing activities | $(5,105)$ | $(1,810)$ |
| Cash flows from financing activities: |  |  |
| Proceeds from issuance of long-term debt | 600 | -- |
| Proceeds from issuance of Common Stock | -- | 353 |
| Net borrowing under revolving line of credit | -- | 3,406 |
| Long-term debt payments | (55) | (5) |
| Deferred financing costs | (25) | (15) |
| Net cash provided by financing activities | 520 | 3,739 |
| Net decrease in cash | $(6,981)$ | (972) |
| Cash at beginning of period | 10,038 | 3,123 |
| Cash at end of period | \$3,057 | \$2,151 |
| Supplemental disclosure of cash flow information: |  |  |
| Interest paid | \$60 | \$119 |
| Income taxes paid | \$938 | \$130 |

The accompanying notes are an integral part of these financial statements.

UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC.
NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

1) Universal Stainless \& Alloy Products, Inc. (the "Company"), was
incorporated in June 1994, and is the successor by merger (the
"Merger") to a corporation incorporated in January 1994, for the principal purpose of acquiring substantially all of the idled equipment and related assets (the "Assets") located at the Bridgeville, Pennsylvania, production facility of Armco, Inc. ("Armco"). On August 15, 1994, the Company entered into an Asset Purchase Agreement (the "Asset Agreement") with Armco to purchase the Assets.

On June 2, 1995, the Company and Armco entered into an Asset and Real Property Purchase Agreement (the "Purchase Agreement") pursuant to which the Company agreed to buy the precision rolled products business (the "PRP Business") and the vacuum arc remelting equipment (the "VAR Assets") of Armco's Cytemp Division located in Titusville, Pennsylvania (the "PRP Division).

The accompanying unaudited, condensed consolidated statements of operations for the three- and six-month periods ended June 30, 1996 and 1995, balance sheets at June 30, 1996 and December 31, 1995, and statement of cash flows for the six-month periods ended June 30, 1996 and 1995 have been prepared in accordance with generally accepted accounting principles for interim financial information. Accordingly,
these statements should be read in conjunction with the audited
financial statements as of and for the period ended December 31,1995 .
In the opinion of management, the accompanying unaudited, condensed
consolidated financial statements contain all adjustments, all of
which were of a normal recurring nature, necessary to present fairly,
in all material respects, the consolidated results of operations and
of cash flows for the periods ended June 30,1996 and 1995, and are
not necessarily indicative of the results to be expected for the full
year.
2) The major classes of inventory are as follows (dollars in thousands):
3) The Company has reviewed the status of its environmental contingencies and believes there are no significant changes from that disclosed in Form 10-K for the year ended December 31, 1995.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Results of Operations
Net sales by product line and cost of products sold for the three- and six-month periods ended June 30,1996 and 1995 were as follows ( dollars in thousands):

|  | Three-month period ended June 30, |  | Six-month period ended June 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1996 | 1995 | 1996 | 1995 |
| Net sales |  |  |  |  |
| Stainless steel | \$11,038 | \$10,819 | \$20,509 | \$19,028 |
| Tool steel | 2,379 | 1,607 | 4,360 | 2,956 |
| Conversion services | 997 | 1,327 | 1,730 | 1,889 |
| Other | 151 | 163 | 575 | 648 |
| Total net sales | \$ 14,565 | \$ 13,916 | \$ 27,174 | \$ 24,521 |
| Cost of products sold |  |  |  |  |
| Raw materials | 5,693 | 7,151 | 10,980 | 13,153 |
| Other | 5,994 | 4,691 | 11,351 | 8,234 |
| Total cost of products sold | 11,687 | 11,842 | 22,331 | 21,387 |
| Gross profit | \$2,878 | \$2,074 | \$4,843 | \$3,134 |

Net sales

Stainless steel
Tool steel
Conversion services
Other
Total net sales
f products sold
Cost of products so
Raw materials Other

Total cost of products sold
Gross profit

Raw materials and supplies
Semi-finished steel products
Operating materials

Total inventory
Raw materials and supplies
products

THREE- AND SIX- MONTH PERIODS ENDED JUNE 30, 1996 VS. THREE-AND
SIX-MONTH PERIODS ENDED JUNE 30, 1995
The increase in net sales for the three- and six-month periods ended June 30 , 1996 as compared to the similar periods in 1995 reflects the operating results of the PRP Business and VAR Assets that were acquired in June 1995, and an increase in shipments of tool steel. This increase was partially offset by a decrease in sales to the Reroller market as a result of generally soft market
conditions in that area due to imports.

Cost of products sold, as a percent of net sales, was $80.2 \%$ and $85.1 \%$ for the three-month periods ended June 30,1996 and 1995 , respectively, and was $82.2 \%$ and $87.2 \%$ for the six-month periods ended June 30,1996 and 1995 , respectively. This improvement is primarily due to lower acquisition costs for the Company's primary raw materials which was partially offset by the level of manufacturing required by the mix of products sold in 1996. First quarter 1996 results were also adversely affected by lower than expected manufacturing yields experienced on production of both tool steel and forging billets. During the three-month period ended June 30 , 1996, manufacturing yields returned to, and in certain areas exceeded, the manufacturing yields experienced in 1995.

Selling and administrative expenses increased from $\$ 864,000$ and $\$ 1,510,000$ in the three-and six-month periods ended June 30, 1995 to \$1,371,000 and $\$ 2,374,000$ in the three- and six-month periods ended June 30, 1996. The increases primarily relate to insurance costs and the addition of personnel as a result of the continued growth of the business, including the acquisition of the PRP Business and VAR Assets.

Operating income for the three- and six-month periods ended June 30, 1996 included a one-time pretax charge of $\$ 153,000$ for the issuance of common stock to 117 company employees.

Interest and other income increased to $\$ 60,000$ and $\$ 165,000$ in the three- and six-month periods ended June 30,1996 as compared to $\$ 32,000$ and $\$ 72,000$ in the three- and six-month periods ended June 30 , 1995 due to an increase in cash available for investing purposes. The increased cash availability is directly related to the sale of $1,700,000$ shares of Common Stock in a public offering completed in November 1995. In addition, the Company did not borrow funds under its $\$ 6.5$ million revolving line of credit which resulted in a decrease in interest and other financing costs from $\$ 125,000$ and $\$ 202,000$ in the three- and six-month periods ended June 30,1995 to $\$ 37,000$ and $\$ 61,000$ in the three-and six-month periods ended June 30, 1996.

The effective income tax rates utilized in the three-and six-month periods ended June 30,1996 and 1995 were $38.0 \%$ and $27.0 \%$ respectively. The lower effective income tax rate in the 1995 periods reflect the recognition of the benefit of net operating loss carryforwards generated in 1994. The effective income tax rate was ultimately adjusted to $8.1 \%$ based on the actual results of operations for the year ended December 31, 1995.

Financial Condition

The Company has primarily financed its 1996 activities to date through cash flows from operations and cash on hand at the beginning of the period. The ratio of current assets to current liabilities decreased from 4.0:1 at December 31,1995 to $2.6: 1$ at June 30,1996 primarily due to the funding of capital expenditures during 1996.

Accounts receivable, net increased by $\$ 4.7$ million for the six-month period ended June 30,1996 as compared to an increase of $\$ 6.1$ million for the six-month period ended June 30 , 1995. Inventory increased by $\$ 3.3$ million for the six-month period ended June 30,1996 as compared to an increase of $\$ 0.8$ million for the six-month period ended June 30, 1995. Accounts payable and bank overdrafts increased by $\$ 3.3$ million for the six-month period ended June 30 , 1996 as compared to an increase of $\$ 2.3$ million for the six-month period ended June 30, 1995. Each of these increases can be primarily attributed to the continued growth of the business since its formation in August 1994.

The increase in long term debt is due to the issuance of a $\$ 400,000$ loan from the Commonwealth of Pennsylvania's Business Infrastructure Development Program in March 1996 and a $\$ 200,000$ loan from the Commonwealth of Pennsylvania's Economic Development Program in April 1996. The Company also entered into a $\$ 270,000$, 5-year capital lease for mobile equipment in June 1996.

The Company maintains a $\$ 6.5$ million revolving credit facility through April 1998. In addition, the Company continues to seek low-interest government financing opportunities to supplement the liquidity available to fund its capital expenditures. In August 1996, the Company executed a commitment letter with the County of Allegheny's Department of Development to enter into a $\$ 1.5$ million, 10 -year loan agreement at a $6 \%$ interest rate.

Capital Expenditure Program

The Company's capital expenditures approximated $\$ 5.1$ million in the six-month period ended June 30, 1996, bringing aggregate expenditures under its 1995-96 capital expenditures program to $\$ 7.2$ million. At June 30 , 1996 , the Company has outstanding purchase commitments in addition to the expenditures incurred to date of approximately $\$ 4.1$ million. Planned projects at the Company's Melt Shop, Electro-Slag Remelt Shop and Universal Rolling Mill are in process and are expected to provide full benefit to the Company in the 1996 fourth quarter.

In the opinion of the Company's management, the most important capital expenditures planned for 1996 were the acquisition of an oil quench facility for heat treatment of power generation products and a roller leveler to flatten plate products. These acquisitions would significantly reduce, if not eliminate, the Company's dependence on outside conversion sources for these critical processing steps. The acquisition of the oil quench facility has been delayed due to the uncertainties surrounding the Company's level of participation in the power generation market. The Company continues to hold substantive discussions with its major power generation customers to seek a better understanding of the long-term prospects to justify proceeding with this project. The roller leveler was delivered in August 1996 and is expected to begin processing material projected for September shipment.

## 1996 Outlook

The soft market conditions experienced in the Reroller market segment during 1996 continue due to pressure from imports of rod, wire, bar and slab products. Strong growth in the sales of tool steel products, entry into certain finished bar product niches, and steady performance by our forging billet and Titusville special shapes businesses are expected to partially offset the lower Reroller market sales activity. In light of several factors including the additional capacity for higher margin tool steel that will be available in August and other benefits derived from our capital expenditure program, plus the introduction of finished bar products, the Company expects second half results to be greater than those achieved in the first half of the year.

Part II. Other Information

Item 1. Legal Proceedings

There are no legal proceedings pending or, to the Company's best knowledge, threatened against the Company.

Item 2. Changes in Securities
None
Item 3. Defaults upon Senior Securities
None
Item 4. Submission of Matters to a Vote of Security Holders
The Annual Meeting of Stockholders of Universal Stainless \& Alloy Products, Inc., was held on May 22, 1996, for the purpose of electing a board of directors, and approving the appointment of auditors, the amendments to the Company's 1994 Stock Incentive Plan and the adoption of the Company's 1996 Employee Stock Purchase Plan. Proxies for the meeting were solicited pursuant to Section $14(a)$ of the Securities Exchange Act of 1934 and there was no solicitation in opposition to management's solicitation.

All of management's nominees for directors as listed in the proxy statement were elected by the following vote:

Shares Voted "For" Shares Voted "Against" Shares "Withheld" Shares Not Voted
D. DeCola, Sr.
O. Gadiesh
G. Keane
C. McAninch
U. Toledano
D. Wise

4,566,323
4,546,023
4,566,323
4,566,323
4,566,323
4,546,323

25,350

The appointment of Price Waterhouse LLP as independent auditor was approved by the following vote:
Shares Voted "For" Shares Voted "Against" Shares "Abstaining" Shares Not Voted
$4,564,9231,600 \quad 5,150 \quad 0$

The amendments to the Company's 1994 Stock Incentive Plan was
approved by the following vote:

| Shares Voted "For" | Shares Voted "Against" |  |  |
| :---: | :---: | :---: | :---: |
| $4,266,997$ | 273,322 | Shares "Abstaining" | 6,000 |

The adoption of the Company's 1996 Employee Stock Purchase Plan was approved by the following vote:

```
Shares Voted "For"
```

4,498,329
Shares Voted "Against"

Shares "Abstaining"
Shares Not Voted

Item 5. Other Information

Not applicable.

Item 6. Exhibits and Reports on Form 8-K
a. Exhibits:
27.1 Financial Data Schedule

The following reports on Form $8-K$ were filed during the second quarter of 1996:
b. The Company's Current Report on Form 8-K, dated May 3, 1996.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

| Date: | August 12, 1996 | /s/ Clarence M. McAninch |
| :---: | :---: | :---: |
|  |  | Clarence M. McAninch <br> President and Chief Executive Officer |
| Date: | August 12, 1996 | /s/ Richard M. Ubinger |
|  |  | Richard M. Ubinger <br> Chief Financial Officer, <br> Principal Accounting Officer <br> and Treasurer |

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    THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED
    FROM THE CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS AS OF
    JUNE 30, 1996 AND THE CONDENSED CONSOLIDATED BALANCE SHEETS FOR THE
    QUARTER ENDED JUNE 30, 1996 AND IS QUALIFIED IN ITS ENTIRETY BY
    REFERENCE TO SUCH FINANCIAL STATEMENTS.
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