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                    FORM 10-Q
            [X]
        QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)
            OF THE SECURITIES EXCHANGE ACT OF 1934
                For the Quarterly Period Ended March 31, 1996
                    OR
                    [ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d)
                    OF THE SECURITIES EXCHANGE ACT OF 1934
                For the Transition Period from }\overline{0
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            UNIVERSAL STAINLESS & ALLOY PRODUCTS, INC.
            (Exact name of Registrant as specified in its charter)
            DELAWARE
(State or other jurisdiction of
                    25-1724540
    (IRS Employer
    incorporation or organization)
Identification No.)
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            6 0 0 ~ M a y e r ~ S t r e e t
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            6 0 0 ~ M a y e r ~ S t r e e t
            Bridgeville, PA 15017
            Bridgeville, PA 15017
    (Address of principal executive offices, including zip code)
(Address of principal executive offices, including zip code)
(412) 257-7600
(Telephone number, including area code)
Securities registered pursuant to Section 12(b) of the Act:
None
Securities registered pursuant to Section 12(g) of the Act:
Title of Class
Common Stock
Indicate by check mark whether the registrant (1) has filed all reports
required to be filed by Section 13 or 15(d) of the Securities Exchange Act of
1934 during the preceding }12\mathrm{ months (or for such shorter period that the
registrant was required to file such reports), and (2) has been subject to
such filing requirements for the past 90 days.
Yes /x/ No
As of March 31, 1996, there were 6,270,000 shares of the Registrant's Common
Stock issued and outstanding.

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UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC.

This Quarterly Report on Form 10-Q contains historical information and forward-looking statements. Statements looking forward in time are included in this Form 10-Q pursuant to the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995. They involve known and unknown risks and uncertainties that may cause the Company's actual results in future periods to be materially different from any future performance suggested
herein. In the context of forward-looking information provided in this Form 10-Q and in other reports, please refer to the discussion of risk factors detailed in, as well as the other information contained in, the Company's filings with the Securities and Exchange Commission during the past 12 months.

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UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC.
CONSOLIDATED CONDENSED STATEMENTS OF OPERATIONS (Dollars in Thousands, except per share information) (Unaudited)
\begin{tabular}{|c|c|c|}
\hline & \begin{tabular}{l}
For the \\
Quarter Ended \\
March 31, 1996
\end{tabular} & For the Quarter Ended March 31, 1995 \\
\hline Net sales & \$12,609 & \$10,605 \\
\hline Cost of products sold & 10,644 & 9,545 \\
\hline Gross profit & 1,965 & 1,060 \\
\hline Selling and administrative expenses & 1,003 & 646 \\
\hline Operating income & 962 & 414 \\
\hline Interest and other income & 105 & 40 \\
\hline Interest and other financing costs & (24) & (77) \\
\hline Income before taxes & 1,043 & 377 \\
\hline Income taxes & 396 & 102 \\
\hline Net income & \$647 & \$275 \\
\hline Net income per share of Common Stock & \$0.10 & \$0.06 \\
\hline Weighted average number of shares of Common Stock outstanding & 6,270,000 & 4,550,884 \\
\hline
\end{tabular}

The accompanying notes are an integral part of these financial statements.

UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC.

CONSOLIDATED CONDENSED BALANCE SHEETS
(Dollars in Thousands)
March 31, 1996 December 31, 1995

Current assets
\begin{tabular}{|c|c|c|}
\hline Cash and cash equivalents & \$6,793 & \$10,038 \\
\hline Accounts receivable (less allowance for doubtful accounts of \$193 and \$178) & 9,918 & 7,832 \\
\hline Inventory (Note 2) & 9,875 & 7,105 \\
\hline Prepaid Expenses & 532 & 470 \\
\hline Total current assets & 27,118 & 25,445 \\
\hline Property, plant and equipment & 9,000 & 6,928 \\
\hline Accumulated depreciation & (352) & (264) \\
\hline Net property, plant and equipment & 8,648 & 6,664 \\
\hline Other assets & 327 & 328 \\
\hline Total assets & \$36,093 & \$32,437 \\
\hline LIABILITIES AND STOCKHOLDERS' EQUITY & & \\
\hline Current Liabilities & & \\
\hline Trade accounts payable & \$6,429 & \$4,085 \\
\hline Bank overdrafts & 1,151 & 992 \\
\hline Current portion of long-term debt & 86 & 73 \\
\hline Accrued employment costs & 728 & 687 \\
\hline Other current liabilities & 630 & 547 \\
\hline Total current liabilities & 9,024 & 6,384 \\
\hline Long-term debt & 831 & 462 \\
\hline Total liabilities & 9,855 & 6,846 \\
\hline Commitments and contingencies (Note 5) & -- & \\
\hline \multicolumn{3}{|l|}{Stockholders' equity} \\
\hline \multicolumn{3}{|l|}{Senior Preferred Stock, par value \(\$ .001\) per share; liquidation value \(\$ 100\) per share; 2,000,000 shares authorized; and 0 shares issued and outstanding} \\
\hline Common Stock, par value \(\$ .001\) per share; \(10,000,000\) shares authorized; 6,270,000 shares issued and outstanding & 6 & 6 \\
\hline Additional paid-in capital & 25,338 & 25,338 \\
\hline Retained earnings & 894 & 247 \\
\hline Total stockholders' equity & 26,238 & 25,591 \\
\hline Total liabilities and stockholders' equity & \$36,093 & \$32,437 \\
\hline
\end{tabular}

The accompanying notes are an integral part of these financial statements.
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UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC.
CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOWS
(Dollars in Thousands)
(Unaudited)

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Cash flows from operating activities:


Supplemental disclosure of cash flow information:
Interest paid

The accompanying notes are an integral part of these financial statements.

UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC.
NOTES TO THE CONSOLIDATED CONDENSED FINANCIAL STATEMENTS
\[
\begin{aligned}
& \text { The accompanying unaudited, consolidated condensed financial } \\
& \text { statements as of and for the quarters ended March } 31,1996 \text { and } 1995 \\
& \text { have been prepared in accordance with generally accepted accounting } \\
& \text { principles for interim financial information. Accordingly, these } \\
& \text { statements should be read in conjunction with the audited financial } \\
& \text { statements as of and for the period ended December 31, 1995. In the } \\
& \text { opinion of management, the accompanying unaudited, consolidated } \\
& \text { financial statements contain all adjustments, all of which were of a } \\
& \text { normal recurring nature, necessary to present fairly, in all material } \\
& \text { respects, the consolidated results of operations and of cash flows } \\
& \text { for the quarters ended March } 31,1996 \text { and 1995, and are not } \\
& \text { necessarily indicative of the results to be expected for the full } \\
& \text { year. } \\
& \text { 2) The major classes of inventory are as follows (dollars in thousands): }
\end{aligned}
\]
\begin{tabular}{|c|c|c|}
\hline & March 31, 1996 & December 31, 1995 \\
\hline Raw materials and supplies & \$1,710 & \$1,473 \\
\hline Semi-finished steel products & 6,567 & 4,278 \\
\hline Operating materials & 1,598 & 1,354 \\
\hline Total inventory & \$9,875 & \$7,105 \\
\hline
\end{tabular}

The Company has reviewed the status of its environmental contingencies and continues to believe there are no material changes from that disclosed in Form \(10-\mathrm{K}\) for the year ended December 31, 1995.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Results of Operations

FIRST QUARTER 1996 COMPARED WITH FIRST QUARTER 1995

The Company had net income of \(\$ 894,000\) or \(\$ 0.10\) per share of Common Stock for the quarter ended March 31, 1996, as compared to net income of \(\$ 275,000\) or \(\$ 0.06\) per share of Common Stock for the quarter ended March 31, 1995.

Net sales by product line and cost of products sold were as follows (dollars in thousands):
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline \multirow[t]{3}{*}{} & \multicolumn{6}{|c|}{\begin{tabular}{l}
For the \\
Quarter Ended March 31
\end{tabular}} \\
\hline & \multicolumn{3}{|c|}{1996} & \multicolumn{3}{|c|}{1995} \\
\hline & \multicolumn{2}{|r|}{Amount} & \% & \multicolumn{2}{|c|}{Amount} & \% \\
\hline \multicolumn{7}{|l|}{Net sales} \\
\hline Stainless steel & \$ & 9,471 & 75.1\% & \$ & 8,209 & \(77.4 \%\) \\
\hline Tool steel & & 1,981 & 15.7\% & & 1,349 & 12.7\% \\
\hline Conversion services & & 733 & 5.8\% & & 562 & 5.3\% \\
\hline Other & & 424 & 3.4\% & & 485 & 4.6\% \\
\hline Total net sales & \$ & 12,609 & 100.0\% & \$ & 10,605 & 100.0\% \\
\hline \multicolumn{7}{|l|}{Cost of products sold} \\
\hline Raw materials & & 5,287 & 41.9\% & & 6,004 & \(56.6 \%\) \\
\hline Other & & 5,357 & 42.5\% & & 3,541 & 33.4\% \\
\hline Total cost of products sold & & 10,644 & 84.4\% & & 9,545 & 90.0\% \\
\hline Gross profit & \$ & 1,965 & 15.6\% & \$ & 1,060 & 10.0\% \\
\hline
\end{tabular}

The increase in net sales for the quarter ended March 31, 1996 as compared to the quarter ended March 31, 1995 reflects the June 1995 acquisition of the PRP Business and VAR Assets, and an increase in shipments of tool steel. First quarter sales for 1996 were impacted by generally soft market conditions in the stainless steel area, primarily as it relates to the Company's sale of ingot and rerolled billet products.

Cost of products sold, as a percent of net sales, decreased in the quarter ended March 31, 1996 as compared to the corresponding 1995 period primarily due to lower acquisition costs for the Company's primary raw materials which was partially offset by the level of manufacturing required by the mix of products sold in 1996. First quarter 1996 results were also adversely affected by lower than expected manufacturing yields experienced on production of both tool steel and forging billets.

Selling and administrative expenses increased from \(\$ 646,000\) in the first quarter of 1995 to \(\$ 1,003,000\) in the first quarter of 1996 primarily due to the continued growth of the business, including the acquisition of the PRP Business and the VAR Assets.

Interest and other income increased to \(\$ 105,000\) in the first quarter of 1996 as compared to \(\$ 40,000\) in the first quarter of 1995 due to an increase in cash available for investing purposes. The increased cash availability is directly related to the sale of \(1,700,000\) shares of Common Stock in a public offering completed in November 1995. In addition, the Company was not required to borrow funds under its \(\$ 6.5\) million revolving line of credit which resulted in a decrease in interest and other financing costs from \(\$ 77,000\) in the first quarter of 1995 to \(\$ 24,000\) in the first quarter of 1996.

The effective income tax rate utilized in the first quarter of 1996 and 1995 was \(38.0 \%\) and \(27.0 \%\), respectively. The lower effective income tax rate in the 1995 period reflects the benefit of net operating loss carryforwards generated in 1994. The effective income tax rate was ultimately adjusted to \(8.1 \%\) based on the actual results of operations for the year ended December 31, 1995.

\section*{Financial Condition}

The Company financed its activities during the first quarter of 1996 through cash flows from operations and cash on hand at the beginning of the period. The ratio of current assets to current liabilities decreased from 4.0:1 at December 31,1995 to \(3.0: 1\) at March 31,1996 primarily due to the funding of capital expenditures during the quarter ended March 31, 1996.

Accounts receivable, net increased by \(\$ 2.1\) million for the three months ended March 31, 1996 as compared to an increase of \(\$ 3.2\) million for the three months ended March 31, 1995. Inventory increased by \(\$ 2.8\) million for the three months ended March 31, 1996 as compared to an increase of \(\$ 0.9\) million for the three months ended March 31, 1995. Accounts payable and bank overdrafts increased by \(\$ 2.5\) million for the three months ended March 31, 1996 as compared to an increase of \(\$ 0.8\) million for the three months ended March 31, 1995. Each of these increases can be primarily attributed to the continued growth of the business since its formation in August 1994.

The increase in long term debt is due to the issuance of a \(\$ 400,000\) loan from the Commonwealth of Pennsylvania's Business Infrastructure Development Program in March 1996. In April 1996, the Company executed loan documents in connection with the issuance of a \(\$ 200,000\) loan from the Commonwealth of Pennsylvania's Economic Development Program.

\section*{Capital Expenditure Program}

The Company's capital expenditures approximated \(\$ 2.1\) million in the 1996 first quarter, bringing aggregate expenditures under its 1995-96 capital
expenditures program to \(\$ 4.2\) million. At March 31, 1996 , the Company had outstanding purchase commitments of approximately \(\$ 5.8\) million. Planned projects at the Company's Melt Shop, Electro-Slag Remelt Shop and Universal Rolling Mill are in process and are expected to provide full benefit to the Company in the 1996 fourth quarter.

In the opinion of the Company's management, the most important capital expenditures planned for 1996 were the acquisition of an oil quench facility for heat treatment of power generation products and a roller leveler to flatten plate products. These acquisitions would significantly reduce, if not eliminate, the Company's dependence on outside conversion sources for these critical processing steps. The acquisition of the oil quench facility has been delayed due to the uncertainties surrounding the Company's level of participation in the power generation market. The Company continues to hold substantive discussions with its major power generation customers to seek a better understanding of the long-term prospects to justify proceeding with this project. The roller leveller is scheduled for delivery in August 1996 and is expected to begin processing material projected for September shipment.

\section*{1996 Outlook}

Soft market conditions in the stainless steel market and lower than expected manufacturing yields at the Universal Rolling Mill negatively impacted the 1996 first quarter results. As a result of management changes made at the Universal Rolling Mill on March 18, 1996, manufacturing yields have returned to, and in many cases exceeded, internal yield expectations. Therefore, manufacturing yields are not expected to adversely affect the financial results of future periods.

The soft market conditions experienced in the 1996 first quarter have continued during the second quarter due to increasing pressure from foreign imports of rod, wire, bar and slab products. Strong growth in the sales of tool steel products and steady performance by our forging billet and Titusville special shapes businesses are expected to partially offset the lower stainless steel, ingot and rolled billet sales activity. In light of
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several factors including the additional capacity for higher margin tool steel
that will be available in August and other benefits derived from our capital
expenditure program, the Company expects second half results to be greater
than those achieved in the first half of the year.
Actual results, however, will be affected by a wide range of factors,
including timing, cancellation or delay of customer orders, changes in product
mix, variations in selling prices and the price of raw materials included in
the Company's product, variations in the utilization of the manufacturing
capacity and product yields, market acceptance of the Company's and its
customers' products, other competitive factors, and seasonal fluctuations due
to planned plant vacation closings and holidays. Any unfavorable change in the
foregoing or other factors could have a material adverse effect on the
Company's business, financial condition and results of operations. Many of the
factors that can affect the Company's financial condition, results of
operations or business are not

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- 6 -
within the Company's control, and there can be no assurances regarding the
Company's future sales or earnings.
Part II. Other Information
Item 1. Legal Proceedings
There are no legal proceedings pending or, to the Company's best
knowledge, threatened against the Company.
Item 2. Changes in Securities
None
Item 3. Defaults upon Senior Securities
None
Item 4. Submission of Matters to a Vote of Security Holders
    None
Item 5. Other Information
    Not applicable.
Item 6. Exhibits and Reports on Form 8-K
a. Exhibits:
27.1 Financial Data Schedule.
b. The following reports on Form \(8-K\) were filed during the first
quarter of 1996:

None

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

> UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC.
\begin{tabular}{|c|c|c|}
\hline \multirow[t]{2}{*}{Date:} & May 14, 1996 & /s/ Clarence M. McAninch \\
\hline & & \begin{tabular}{l}
Clarence M. McAninch \\
President and Chief Executive Officer
\end{tabular} \\
\hline \multirow[t]{2}{*}{Date:} & May 14, 1996 & /s/ Richard M. Ubinger \\
\hline & & \begin{tabular}{l}
Richard M. Ubinger \\
Chief Financial Officer, Principal \\
Accounting Officer and Assistant Secretary
\end{tabular} \\
\hline & & - 8 - \\
\hline
\end{tabular}

INDEX TO EXHIBITS

Exhibit
Number
- ---------
27.1

Financial Data Schedule

EXHIBIT 27

EXHIBIT 27

THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS AS OF MARCH 31, 1996 AND THE CONDENSED CONSOLIDATED BALANCE SHEETS FOR THE QUARTER ENDED MARCH 31, 1996.
[ARTICLE]
[PERIOD-TYPE]
[FISCAL-YEAR-END]
[PERIOD-END]
[CASH]
[SECURITIES]
[RECEIVABLES]
[ALLOWANCES]
[INVENTORY]
[CURRENT-ASSETS]
[PP\&E]
[DEPRECIATION]
[TOTAL-ASSETS]
[CURRENT-LIABILITIES ]
[BONDS]
[PREFERRED-MANDATORY]
[PREFERRED]
[COMMON]
[OTHER-SE]
[TOTAL-LIABILITY-AND-EQUITY]
[SALES]
[TOTAL-REVENUES ]
[CGS]
[TOTAL-COSTS]
[OTHER-EXPENSES ]
[LOSS-PROVISION]
[INTEREST-EXPENSE]
[INCOME-PRETAX]

5
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DEC-31-1996
MAR-31-1996
6,793
0
10,049
(193)

9, 875
27,118
9,000
(352)

36,093
9,024
831
0
0
6
26,232
36,093
12,609
12,609
10, 644
10, 644
988
15
(81)

1,043
[INCOME-TAX] 396
[INCOME-CONTINUING] 647
[DISCONTINUED] 0
[EXTRAORDINARY] 0
[CHANGES] 0
[NET-INCOME] 647
[EPS-PRIMARY] 0.10
[EPS-DILUTED] 0.10```

