UNITED STATES<br>SECURITIES AND EXCHANGE COMMISSION<br>Washington, DC 20549

## FORM 10-Q

® QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended June 30, 2012
OR
$\square$ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Transition Period from to
Commission File Number 000-25032

UNIVERSAL STAINLESS \& ALLOY
PRODUCTS, INC.
(Exact name of Registrant as specified in its charter)

# DELAWARE <br> (State or other jurisdiction of <br> incorporation or organization) 

25-1724540
(IRS Employer
Identification No.)
600 Mayer Street
Bridgeville, PA 15017
(Address of principal executive offices, including zip code)
(412) 257-7600
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $\boxtimes$ No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T ( $\$ 232.405$ of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes $\triangle$ No
Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definition of "large accelerated filer", "accelerated filer" and "smaller reporting company" in Rule $12 b-2$ of the Exchange Act.

Large accelerated filer
Accelerated filer
Non-accelerated filer (Do not check if a smaller reporting company)

Smaller reporting company
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes $\square$ No $\boxtimes$
As of July 31, 2012, there were $6,875,929$ shares of the Registrant's Common Stock outstanding.

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Management's Discussion and Analysis of Financial Condition and Results of Operations and other sections of this Quarterly Report on Form 10-Q contain forward-looking statements that reflect the current views of Universal Stainless \& Alloy Products, Inc. (the "Company") with respect to future events and financial performance. Statements looking forward in time, including statements regarding future growth, cost savings, expanded production capacity, broader product lines, greater capacity to meet customer quality reliability, price and delivery needs, enhanced competitive posture, effect of new accounting pronouncements and no material financial impact from litigation or contingencies are included in this Quarterly Report on Form $10-Q$ pursuant to the "safe harbor" provision of the Private Securities Litigation Reform Act of 1995.

The Company's actual results may be affected by a wide range of factors including future compliance with Section 404 of the Sarbanes-Oxley Act of 2002 , the concentrated nature of the Company's customer base to date and the Company's dependence on its significant customers; the receipt, pricing and timing of future customer orders; changes in product mix; the limited number of raw material and energy suppliers and significant fluctuations that may occur in raw material and energy prices; risks related to property, plant and equipment, including the Company's reliance on the continuing operation of critical manufacturing equipment; risks associated with labor matters; the Company's ongoing requirement for continued compliance with laws and regulations, including applicable safety and environmental regulations; the ultimate outcome of the Company's current and future litigation matters; risks related to acquisitions that the Company may make; and the impact of various economic, credit and market risk uncertainties. Many of these factors are not within the Company's control and involve known and unknown risks and uncertainties that may cause the Company's actual results in future periods to be materially different from any future performance suggested herein. Any unfavorable change in the foregoing or other factors could have a material adverse effect on the Company's business, financial condition and results of operations. Further, the Company operates in an industry sector where securities values may be volatile and may be influenced by economic and other factors beyond the Company's control.

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## Part I. FINANCIAL INFORMATION

## Item 1. FINANCIAL STATEMENTS

## UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC.

 CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS(Dollars in Thousands, Except Per Share Information) (Unaudited)

|  | Three months ended June 30, |  |  |  | Six months ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2012 |  | 2011 |  | 2012 |  | 2011 |  |
| Net sales | \$ | 67,866 | \$ | 63,318 | \$ | 142,480 |  | \$ 123,129 |
| Cost of products sold |  | 56,296 |  | 51,146 |  | 116,635 |  | 100,159 |
| Selling and administrative expenses |  | 4,263 |  | 3,697 |  | 8,846 |  | 7,527 |
| Operating income |  | 7,307 |  | 8,475 |  | 16,999 |  | 15,443 |
| Interest expense |  | (618) |  | (118) |  | $(1,322)$ |  | (243) |
| Other income |  | 38 |  | 143 |  | 61 |  | 143 |
| Income before income tax expense |  | 6,727 |  | 8,500 |  | 15,738 |  | 15,343 |
| Provision for income taxes |  | 2,222 |  | 2,975 |  | 4,947 |  | 5,370 |
| Net income | \$ | 4,505 | \$ | 5,525 | \$ | 10,791 | \$ | \$ 9,973 |
| Net income per common share - Basic | \$ | 0.66 | \$ | 0.81 | \$ | 1.57 | \$ | \$ 1.46 |
| Net income per common share - Diluted | \$ | 0.62 | \$ | 0.79 | \$ | 1.48 | \$ | \$ 1.43 |
| Weighted average shares of Common Stock outstanding |  |  |  |  |  |  |  |  |
| Basic |  | 6,863,904 |  | 6,821,567 |  | 6,856,310 |  | 6,817,317 |
| Diluted |  | 7,465,260 |  | 6,995,361 |  | 7,445,391 |  | 6,973,785 |

## CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(Dollars in Thousands)
(Unaudited)

|  | Three months endedJune 30, |  | Six months ended June 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2012 | 2011 | 2012 | 2011 |
| Net income | \$4,505 | \$5,525 | \$10,791 | \$9,973 |
| Other comprehensive income, net of tax: |  |  |  |  |
| Unrealized gain (loss) on interest rate swap, net of tax | - | (7) | - | 26 |
| Comprehensive income | \$4,505 | \$5,518 | \$10,791 | \$9,999 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

## UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC. CONDENSED CONSOLIDATED BALANCE SHEETS <br> (Dollars in Thousands)

|  | $\begin{gathered} \text { June 30, } \\ 2012 \\ \hline \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 2011 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: |
|  | (Unaudited) | (Derived from audited statements) |
| ASSETS |  |  |
| Current assets: |  |  |
| Cash | \$ 180 | \$ 274 |
| Accounts receivable (less allowance for doubtful accounts of \$2,005 and \$1,952, respectively) | 40,847 | 34,554 |
| Inventory, net | 103,086 | 85,088 |
| Deferred income taxes | 21,845 | 28,438 |
| Refundable income taxes | 5,090 | 4,844 |
| Other current assets | 2,349 | 2,198 |
| Total current assets | 173,397 | 155,396 |
| Property, plant and equipment, net | 197,398 | 183,148 |
| Goodwill | 20,479 | 20,479 |
| Long-term refundable income taxes | 1,305 | - |
| Other long-term assets | 2,709 | 2,649 |
| Total assets | \$395,288 | \$ 361,672 |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |
| Current liabilities: |  |  |
| Accounts payable | \$ 28,952 | \$ 29,912 |
| Accrued employment costs | 4,972 | 7,547 |
| Current portion of long-term debt | - | 3,000 |
| Other current liabilities | 1,788 | 966 |
| Total current liabilities | 35,712 | 41,425 |
| Long-term debt | 114,731 | 91,650 |
| Deferred income taxes | 52,038 | 48,291 |
| Other long-term liabilities | 172 | - |
| Total liabilities | 202,653 | 181,366 |
| Commitments and contingencies (Note 7) |  |  |
| Stockholders' equity: |  |  |
| Senior Preferred Stock, par value \$0.001 per share; 1,980,000 shares authorized; 0 shares issued and outstanding | - | - |
| Common Stock, par value $\$ 0.001$ per share; $10,000,000$ shares authorized; $7,164,610$ and $7,130,365$ shares issued, respectively | 7 | 7 |
| Additional paid-in capital | 45,492 | 43,720 |
| Retained earnings | 149,289 | 138,498 |
| Treasury Stock at cost; 288,681 and 282,850 common shares held, respectively | $(2,153)$ | $(1,919)$ |
| Total stockholders' equity | 192,635 | 180,306 |
| Total liabilities and stockholders' equity | $\underline{\text { \$395,288 }}$ | $\underline{\text { \$ 361,672 }}$ |

The accompanying notes are an integral part of these condensed consolidated financial statements.

## UNIVERSAL STAINLESS \& ALLOY PRODUCTS, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOW

(Dollars in Thousands) (Unaudited)

|  | Six months ended June 30, |  |
| :---: | :---: | :---: |
|  | 2012 | 2011 |
| Operating Activities: |  |  |
| Net income | \$ 10,791 | \$ 9,973 |
| Adjustments to reconcile net income to net cash used in operating activities: |  |  |
| Depreciation and amortization | 6,096 | 2,931 |
| Deferred income tax | 10,340 | (211) |
| Share-based compensation expense, net | 672 | 745 |
| Changes in assets and liabilities: |  |  |
| Accounts receivable, net | $(6,293)$ | $(3,693)$ |
| Inventory, net | $(17,998)$ | $(13,408)$ |
| Accounts payable | $(4,825)$ | 2,048 |
| Accrued employment costs | $(2,575)$ | (618) |
| Income taxes | $(1,222)$ | 743 |
| Other, net | 681 | (252) |
| Net cash used in operating activities | $(4,333)$ | $(1,742)$ |
| Investing Activitiy: |  |  |
| Capital expenditures, net of amount included in accounts payable | $(16,196)$ | $(3,672)$ |
| Net cash used in investing activitiy | $(16,196)$ | $(3,672)$ |
| Financing Activities: |  |  |
| Borrowings under revolving credit facility | 78,664 | - |
| Payments on revolving credit facility | $(38,583)$ | - |
| Payment on term loan facility | $(20,000)$ | - |
| Debt repayments | - | $(1,416)$ |
| Proceeds from the issuance of Common Stock | 770 | 404 |
| Payment of deferred financing costs | (348) | - |
| Purchase of Treasury Stock | (233) | - |
| Tax benefit from share-based payment arrangements | 165 | 60 |
| Net cash provided by (used in) financing activities | 20,435 | (952) |
| Net decrease in cash | (94) | $(6,366)$ |
| Cash at beginning of period | 274 | 34,400 |
| Cash at end of period | \$ 180 | \$28,034 |
| Supplemental Non-Cash Investing Activity: |  |  |
| Capital expenditures included in accounts payable | \$ 3,865 | \$ 944 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

## NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

## Note 1 - Basis of Presentation

The accompanying unaudited condensed consolidated statements of operations and statements of comprehensive income for the three and six months ended June 30, 2012 and 2011, balance sheets as of June 30, 2012 and December 31, 2011, and statements of cash flows for the six months ended June 30, 2012 and 2011, have been prepared by Universal Stainless \& Alloy Products, Inc. (the "Company") in accordance with generally accepted accounting principles ("GAAP") for interim financial information and pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and note disclosures normally included in annual financial statements prepared in accordance with GAAP has been condensed or omitted pursuant to those rules and regulations, although the Company believes that the disclosures made are adequate to make the information not misleading. Accordingly, these statements should be read in conjunction with the audited financial statements, and notes thereto, as of and for the year ended December 31, 2011 included in the Company's Annual Report on Form 10-K. In the opinion of management, the accompanying unaudited condensed consolidated financial statements contain all adjustments, all of which were of a normal, recurring nature, necessary to present fairly, in all material respects, the consolidated financial position at June 30, 2012 and December 31, 2011 and the consolidated results of operations and of cash flows for the periods ended June 30, 2012 and 2011, and are not necessarily indicative of the results to be expected for the full year.

## Recently Adopted Accounting Pronouncement

In May 2011, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2011-04, "Fair Value Measurements (Topic 820): Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and International Financial Reporting Standards ("IFRS"). This amendment provides a consistent definition of fair value and ensures that the fair value measurement and disclosure requirements are similar between GAAP and IFRS. The amendment clarifies the application of existing fair value measurements and disclosures, and changes certain principles or requirements for fair value measurements and disclosures. The Company adopted these provisions during the six months ended June 30, 2012. This amendment did not have a material impact on the Company's condensed consolidated balance sheets, results of operations or cash flows.

Certain prior period amounts have been reclassified to conform to the 2012 presentation.

## Note 2 - Acquisition

On August 18, 2011, the Company acquired substantially all the assets of Patriot Special Metals, Inc. and RSM Real Estate Holding, Inc., consisting of a specialty steel manufacturing facility located in North Jackson, Ohio (the "North Jackson Facility"). The North Jackson Facility began forging and finishing operations in September 2011. In December 2011, the North Jackson Facility performed the first melts on its new vacuum induction melting (VIM) furnace and two vacuum arc remelting (VAR) furnaces. The aggregate purchase price for the North Jackson Facility was $\$ 111.3$ million, which was comprised of a $\$ 40.0$ million term loan, $\$ 40.0$ million in borrowings under a revolving credit facility, $\$ 20.0$ million in aggregate principal amount of convertible promissory notes issued to the sellers of the North Jackson Facility and the remainder from cash on-hand prior to the acquisition. The term loan and revolving credit facility were subsequently amended during the three months ended March 31, 2012, which is discussed further in Note 5. At closing, the Company entered into an escrow agreement with the sellers, pursuant to which $\$ 2.5$ million of the purchase price was placed in escrow. The escrow agreement expires on February 18, 2013.

For the three and six months ended June 30,2011 , the Company incurred $\$ 496,000$ and $\$ 915,000$, respectively, of acquisition related costs which are included as a component of selling and administrative expenses on the condensed consolidated statements of operations. The Company did not incur any acquisition related costs in 2012.

## NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

The following table summarizes the preliminary acquisition-date fair value of the assets acquired and the liabilities assumed in connection with the North Jackson Facility acquisition (dollars in thousands):

|  | August 18, <br> $\mathbf{2 0 1 1}$ |
| :--- | ---: |
| Property, plant and equipment | $\$ 94,102$ |
| Non-compete agreement | 1,330 |
| Goodwill | 20,479 |
| Accounts payable | $(4,475)$ |
| Accrued expenses and other current liabilities | $(138)$ |
| $\quad$ Net assets acquired | $\underline{\$ 111,298}$ |

Assets acquired and liabilities assumed in connection with the acquisition have been recorded at their estimated fair values as of the acquisition date. Preliminary fair values were determined by management based, in part, on independent valuations performed by third party valuation specialists. The above preliminary fair values are subject to change based upon the finalization of the valuations. Under GAAP, the measurement period shall not exceed one year from the acquisition date. The Company will finalize the above amounts as the information necessary to complete the analysis is obtained. The fair value assigned to the non-compete agreement is subject to amortization over the five year life of the agreement.

Goodwill is calculated as the excess of the purchase price over the fair value of net assets acquired and represents the future economic benefits arising from other assets acquired that could not be individually identified and separately recognized. Among the factors that contributed to a purchase price in excess of the fair value of the net tangible and intangible assets acquired were the acquisition of an assembled workforce and the expected synergies and other benefits as a result of combining the operations of the North Jackson Facility with the Company's other operations. Goodwill related to the North Jackson Facility acquisition was recorded in the Company's Universal Stainless \& Alloy Products reportable segment. There was no goodwill recognized for income tax purposes as a result of the North Jackson Facility acquisition.

The following is a summary of the changes in the carrying value of goodwill, from December 31, 2011 through June 30, 2012 (dollars in thousands):

| Balance, December 31, 2011 | $\$ 20,479$ |
| :--- | ---: |
| Change in goodwill | - |
| Balance, June 30, 2012 | $\underline{\$ 20,479}$ |

As previously mentioned, the Company incurred debt in the form of a term loan, borrowings under a revolving credit facility and convertible notes issued to acquire the North Jackson Facility. In accordance with GAAP, the Company recorded this debt at fair value as of the acquisition date. The fair value of the term loan and borrowings under the revolving credit facility were determined to be the par value of the debt. The terms of the convertible notes were designed to and resulted in the fair value of the option to convert and the debt component aggregating to the par amount of the convertible notes.

The operating results of the North Jackson Facility have been included in the Company's condensed consolidated financial statements since the acquisition date.

The following unaudited pro forma information presents the combined results as if the acquisition had occurred on January 1, 2011. The unaudited pro forma financial information was prepared to give effect to events that are (1) directly attributable to the acquisition; (2) factually supportable; and (3) expected to have a continuing impact on the combined company's results. Pro forma adjustments have been made to reflect the incremental impact on earnings of amortization expense related to the acquired intangible asset and income tax expense. The Company has calculated the 2011 pro forma results using a $36.4 \%$ effective tax rate from January 1,2011 . As a result of no assets being placed in service prior to the acquisition date, the Company has not included any incremental interest expense resulting from the debt incurred to finance the acquisition. All incurred interest would have been capitalized prior to placing the assets in service. The Company has not included the dilutive effect of the convertible notes on the unaudited pro forma information. Due to the level of completion of the North Jackson Facility on January 1, 2011 , it is highly unlikely that the acquisition

## NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

would have been partially financed through the issuance of convertible notes. Prior to the acquisition, the North Jackson Facility's only sales were derived from scrap sales. Pro forma adjustments were made to eliminate one-time acquisition related costs. The unaudited pro forma financial information does not reflect any cost savings, operating synergies or revenue enhancements that the combined company may achieve as a result of the acquisition or the costs to integrate the operations or the costs necessary to achieve cost savings, operating synergies or revenue enhancements. The pro forma results are not indicative of how the results will appear in the future.

| (dollars in thousands, except per share amounts) | Three months ended <br> June 30, 2011 |  | Six months ended <br> June 30, 2011 |  |
| :--- | ---: | ---: | ---: | ---: |
|  | $\$$ | 63,448 | $\$$ | 123,259 |
| Net sales | $\$$ | 5,222 | $\$, 187$ |  |
| Net income | $\$$ | 0.77 | $\$$ | 1.35 |
| Net income per common share - Basic | $\$$ | 0.75 | $\$ .32$ |  |
| Net income per common share - Diluted |  |  | $\$$ |  |
| Weighted-average shares of Common Stock outstanding: | $6,821,567$ |  |  |  |
| $\quad$ Basic | $6,995,361$ | $6,817,317$ |  |  |
| $\quad$ Diluted |  | $6,973,785$ |  |  |

## Note 3 - Net Income per Common Share

The following table sets forth the computation of basic and diluted net income per common share:

| (dollars in thousands, except per share amounts) | Three months ended June 30, |  |  |  | Six months endedJune 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2012 |  | 2011 |  | 2012 |  | 2011 |  |
| Numerator: |  |  |  |  |  |  |  |  |
| Net income | \$ | 4,505 | \$ | 5,525 | \$ | 10,791 | \$ | 9,973 |
| Adjustment for interest expense on convertible notes |  | 104 |  | - |  | 212 |  | - |
| Net income, as adjusted | \$ | 4,609 | \$ | 5,525 | \$ | 11,003 | \$ | 9,973 |
| Denominator: |  |  |  |  |  |  |  |  |
| Weighted average number of shares of Common Stock outstanding |  | 63,904 |  | 21,567 |  | 856,310 |  | 7,317 |
| Weighted average effect of dilutive stock options |  | 2,468 |  | 73,794 |  | 160,908 |  | 6,468 |
| Weighted average effect of assumed conversion of convertible notes |  | 8,888 |  | - |  | 428,173 |  | - |
| Weighted average number of shares of Common Stock outstanding, as adjusted |  | 65,260 |  | 95,361 |  | 445,391 |  | 3,785 |
| Net income per common share: |  |  |  |  |  |  |  |  |
| Net income per common share - Basic | \$ | 0.66 | \$ | 0.81 | \$ | 1.57 | \$ | 1.46 |
| Net income per common share - Diluted | \$ | 0.62 | \$ | 0.79 | \$ | 1.48 | \$ | 1.43 |

Options not included in the computation of diluted net income per common share for the three months ended June 30, 2012 and 2011 to purchase 5,000 and 48,300 shares of Common Stock at an average price of $\$ 42.50$ and $\$ 38.86$, respectively, per common share were outstanding at June 30 , 2012 and 2011 , respectively. These outstanding options were not included in the computation of diluted net income per common share because their respective exercise prices were greater than the average market price of the Common Stock.

## NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

## Note 4 - Inventory

The major classes of inventory were as follows:

| (in thousands) | June 30, 2012 | December 31, 2011 |
| :---: | :---: | :---: |
| Raw materials and supplies | \$ 8,915 | \$ 5,934 |
| Semi-finished and finished steel products | 86,808 | 73,046 |
| Operating materials | 7,363 | 6,108 |
| Total inventory, net | \$103,086 | \$ 85,088 |

## Note 5 - Long-Term Debt

Long-term debt consisted of the following:

| (in thousands) | $\begin{gathered} \text { June 30, } \\ 2012 \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 2011 \end{gathered}$ |
| :---: | :---: | :---: |
| Revolving credit facility | \$ 69,350 | 29,350 |
| Term loan | 20,000 | 40,000 |
| Convertible notes | 20,000 | 20,000 |
| Swing loan credit facility | 5,381 | 5,300 |
|  | 114,731 | 94,650 |
| Less: current portion of long-term debt | - | 3,000 |
| Long-term debt | \$114,731 | \$ 91,650 |

## Amended Credit Facility

On August 18, 2011, the Company entered into a Credit Agreement (the "Credit Agreement") which provides for a senior secured revolving credit facility (the "Revolver") and a senior secured term loan facility (the "Term Loan" and together with the Revolver, the "Facilities"). On March 19, 2012, the Company entered into the First Amendment to the Credit Agreement (together with the Credit Agreement, the "Amended Credit Agreement"). The Amended Credit Agreement provides for a $\$ 105.0$ million Revolver and a $\$ 20.0$ million Term Loan. PNC Bank, National Association serves as Administrative Agent with respect to the Facilities. The Amended Credit Agreement extends the expiration date from August 2016 to March 2017, provides additional availability under the Facilities and reduces fees and interest rates. The Facilities are collateralized by substantially all of the assets of the Company and its subsidiaries, except that no real property other than the North Jackson Facility is collateral under the Facilities. Universal Stainless \& Alloy Products, Inc., Dunkirk Specialty Steel, LLC and North Jackson Specialty Steel, LLC are co-borrowers under the Facilities. The co-borrowers' obligations under the Facilities have been guaranteed by USAP Holdings, Inc. In conjunction with the amendment to the Credit Agreement, the Company recorded additional deferred financing costs of $\$ 348,000$ during 2012. Deferred financing costs are included on the condensed consolidated balance sheets as a component of other long-term assets.

At any time prior to August 18,2015, the Company may make up to two requests to increase the maximum aggregate principal amount of borrowings under the Revolver by at least $\$ 10.0$ million, with the maximum aggregate principal amount of borrowings under the Revolver not to exceed $\$ 130.0$ million in any event. The Company is required to pay a commitment fee of $0.25 \%$ based on the daily unused portion of the Revolver. The Revolver also provides for up to $\$ 7.0$ million of swing loans so long as the sum of the outstanding swing loans and the outstanding borrowings under the Revolver does not exceed $\$ 105.0$ million at any given time. The Term Loan is payable in quarterly installments in the principal amount of $\$ 750,000$ beginning on July 1 , 2013, with the balance of the Term Loan payable in full on March 19, 2017.

Amounts outstanding under the Facilities, at the Company's option, will bear interest at either a base rate or a LIBOR-based rate (the "LIBOR Option"), in either case calculated in accordance with the terms of the Amended Credit Agreement. The Company elected to use the LIBOR Option during the three and six months ended June 30, 2012, which was $2.0 \%$ for the Term Loan and revolving credit facility and $2.46 \%$ for the swing loan at June 30,2012 . Interest on the Facilities is payable monthly.

## NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

The Amended Credit Agreement requires the Company to maintain a leverage ratio not exceeding a ratio decreasing from 3.25 to 1.00 to 2.75 to 1.00 during the term of the Facilities and a fixed charge coverage ratio not less than 1.20 to 1.00 . At June 30, 2012, the Company was obligated to maintain a leverage ratio not exceeding 3.25 to 1.00. The Company was in compliance with all covenants contained in the Amended Credit Agreement at June 30, 2012 and December 31, 2011.

## Convertible Notes

In connection with the acquisition of the North Jackson Facility, on August 18, 2011, the Company issued $\$ 20.0$ million in convertible notes (the "Notes") to the sellers of the North Jackson Facility as partial consideration of the acquisition. The Notes are subordinated obligations of the Company and rank junior to the Facilities. The Notes bear interest at a fixed rate of $4.0 \%$ per annum, payable in cash semi-annually in arrears on each June 18 and December 18, beginning on December 18, 2011. Unless earlier converted, the Notes mature and the unpaid principal balance is due on August 17, 2017. The Notes and any accrued and unpaid interest are convertible into shares of the Company's Common Stock at the option of the holder at an initial conversion price of $\$ 47.1675$ per share of Common Stock. The conversion price associated with the Notes may be adjusted in certain circumstances. The Company may prepay any outstanding Notes, in whole or in part on any date after August 17, 2014 during a fiscal quarter if the Company's share price is greater than $140 \%$ of the current conversion price for at least twenty of the trading days in the thirty consecutive trading day period ending on the last trading day of the immediately preceding quarter. The Company evaluated the conversion feature of the Notes upon issuance and determined that no beneficial conversion feature existed.

Aggregate maturities of long-term debt are as follows:

| Year ended December 31, | (in thousands) |
| :---: | :---: |
| 2012 | \$ |
| 2013 | 1,500 |
| 2014 | 3,000 |
| 2015 | 3,000 |
| 2016 | 3,000 |
| Thereafter | 104,231 |
|  | \$ 114,731 |

## Note 6 - Fair Value Measurements

The fair value hierarchy has three levels based on the inputs used to determine fair value, which are as follows:
Level 1 - Unadjusted quoted prices available in active markets for the identical assets or liabilities at the measurement date.
Level 2 - Unadjusted quoted prices in active markets for similar assets or liabilities, or unadjusted quoted prices for identical or similar assets or liabilities in markets that are not active, or inputs other than quoted prices that are observable for the asset or liability.
Level 3 - Unobservable inputs that cannot be corroborated by observable market data and reflect the use of significant management judgment. These values are generally determined using pricing models for which the assumptions utilize management's estimates of market participant assumptions.

The fair value hierarchy requires the use of observable market data when available. In instances where the inputs used to measure fair value fall into different levels of the fair value hierarchy, the fair value measurement has been determined based on the lowest level input significant to the fair value measurement in its entirety. The Company's assessment of the significance of a particular item to the fair value measurement in its entirety requires judgment, including the consideration of inputs specific to the asset or liability.

Financial instruments include cash, accounts receivable, other current assets, accounts payable, short-term debt and other current liabilities. The carrying amounts of these financial instruments approximated fair value at June 30, 2012 and December 31, 2011 due to their short-term maturities. The fair value of the Term Loan, revolving credit facility and swing loans at June 30, 2012 and December 31, 2011 approximated the carrying amount as the interest rate is based upon floating short-term interest rates. At June 30, 2012 and December 31, 2011, the fair value of the Notes approximated the carrying amount. The fair value of the Term Loan, revolving credit facility, swing loans and Notes were determined on a Level 2 measurement.

## NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

## Note 7 -Commitments and Contingencies

From time to time, various lawsuits and claims have been or may be asserted against the Company relating to the conduct of its business, including routine litigation involving commercial and employment matters. The ultimate cost and outcome of any litigation or claim cannot be predicted with certainty. Management believes, based on information presently available, that the likelihood that the ultimate outcome of any such pending matter will have a material adverse effect on its financial condition, or liquidity or a material impact to the results of operations is remote, however the resolution of one or more of these matters may have a material adverse effect on the results of operations for the period in which the resolution occurs.

## Note 8 - Income Taxes

Management estimates the annual effective income tax rate quarterly, based on current annual forecasted results. Items unrelated to current year ordinary income are recognized entirely in the period identified as a discrete item of tax. The quarterly income tax provision is comprised of tax on ordinary income provided at the most recent estimated annual effective tax rate, increased or decreased for the tax effect of discrete items.

For the six months ended June 30, 2012 and 2011, the estimated annual effective tax rate applied to ordinary income was $35.1 \%$ and $35.0 \%$, respectively. The effective tax rate for the six months ended June 30, 2012, which reflects federal and state taxable income, includes a net discrete tax benefit of $\$ 578,000$ for state income taxes and research and development tax credits, partially offset by a net operating loss carryback. Including the effect of the discrete tax items, the Company's effective tax rate for the six months ended June 30, 2012 was $31.4 \%$. For the three months ended June 30, 2012 and 2011 , the Company's effective tax rate was $33.0 \%$ and $35.0 \%$, respectively.

## Note 9 - Business Segments

The Company is comprised of two reportable business segments. The Bridgeville, North Jackson and Titusville facilities have been aggregated into one reportable segment, Universal Stainless \& Alloy Products ("USAP"). Dunkirk Specialty Steel represents the second reportable segment.

From the North Jackson acquisition date through June 30, 2012, the Company has included the results of North Jackson in the USAP segment. North Jackson was included in the USAP reporting segment as a result of North Jackson having consistent characteristics as identified in ASC Topic 280, "Segment Reporting", with the USAP segment. As a result of the North Jackson acquisition, the Company's operating facilities have become more integrated, resulting in the Company's chief operating decision maker ("CODM") viewing the Company as one unit. As North Jackson becomes fully integrated within the Company, it is expected that the Company will move to one reportable segment to more accurately reflect the information and measures used by the Company's CODM to make key decisions.

## NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

The segment data are as follows:

| (in thousands) | Three months endedJune 30, |  | Six months endedJune 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2012 | 2011 | 2012 | 2011 |
| Net sales: |  |  |  |  |
| Universal Stainless \& Alloy Products (A) | \$ 61,811 | \$ 60,451 | \$122,075 | \$115,601 |
| Dunkirk Specialty Steel | 25,338 | 25,597 | 55,831 | 47,578 |
| Intersegment eliminations | $(19,283)$ | $(22,730)$ | $(35,426)$ | $(40,050)$ |
| Consolidated net sales | \$67,866 | \$63,318 | \$142,480 | \$123,129 |
| Operating income: |  |  |  |  |
| Universal Stainless \& Alloy Products (A) | \$ 4,472 | \$ 6,446 | \$ 10,248 | \$ 11,360 |
| Dunkirk Specialty Steel | 2,713 | 2,975 | 6,080 | 5,300 |
| Intersegment eliminations (B) | 122 | (946) | 671 | $(1,217)$ |
| Consolidated operating income | $\underline{\$ 7,307}$ | $\underline{\text { \$ 8,475 }}$ | $\underline{\text { \$ 16,999 }}$ | \$ 15,443 |
| Interest expense: |  |  |  |  |
| Universal Stainless \& Alloy Products (A) | \$ 618 | \$ 112 | \$ 1,322 | \$ 230 |
| Dunkirk Specialty Steel | - | 6 | - | 13 |
| Consolidated interest expense | \$ 618 | \$ 118 | \$ 1,322 | $\$ \quad 243$ |

(A) The results for the three and six months ended June 30, 2012 include those of the Company's North Jackson operation, which was acquired on August 18, 2011.
(B) The Company recognized profits during the three and six months ended June 30, 2012 on intercompany sales which were sold to third party customers during the periods. This profit had been deferred prior to the sale to third party customers.

The following table presents total assets by segment:

| (in thousands) | $\begin{gathered} \text { June 30, } \\ 2012 \\ \hline \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 2011 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: |
| Total assets: |  |  |
| Universal Stainless \& Alloy Products | \$ 308,511 | \$ 271,107 |
| Dunkirk Specialty Steel | 57,049 | 55,820 |
| Corporate | 143,413 | 149,101 |
| Intersegment eliminations | $(113,685)$ | $(114,356)$ |
| Total assets | \$ 395,288 | \$361,672 |

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## Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

## Overview

The following Management Discussion and Analysis ("MD\&A") is intended to help the reader understand the results of operations and financial condition of Universal Stainless \& Alloy Products, Inc. (the "Company"). This MD\&A is provided as a supplement to, and should be read in conjunction with, our condensed consolidated financial statements and the accompanying notes to the condensed consolidated financial statements.

We manufacture and market semi-finished and finished specialty steel products, including stainless steel, tool steel and certain other alloyed steels. Our manufacturing process involves melting, remelting, heat treating, hot and cold rolling, forging, machining and cold drawing of semi-finished and finished specialty steels. Our products are sold to service centers, forgers, rerollers, original equipment manufacturers and wire redrawers. Our customers further process our products for use in a variety of industries, including the aerospace, power generation, oil and gas and heavy equipment manufacturing industries. We also perform conversion services on materials supplied by customers that lack certain of our production capabilities or are subject to their own capacity constraints.

We recognized net income for the quarter ended June 30 , 2012 of $\$ 4.5$ million, or $\$ 0.62$ per diluted share, compared with net income of $\$ 5.5$ million, or $\$ 0.79$ per diluted share for the three months ended June 30, 2011.

Our net sales increased from $\$ 63.3$ million for the three months ended June 30,2011 to $\$ 67.9$ million for the current quarter. This $\$ 4.6$ million, or $7 \%$, increase is largely due to increased volume recognized in the current quarter as compared to the second quarter of 2011 . Tons shipped increased by $5 \%$ in the current quarter when compared to the prior year second quarter.

Our backlog was $\$ 89.0$ million at June 30, 2012 as compared to $\$ 102.6$ million at December 31, 2011.
During the current quarter, we continued to increase production at our North Jackson facility, which was acquired in the third quarter of 2011 . In addition to conversion services provided to external customers, the North Jackson operation has provided increasing forging and remelting activities on products for our other facilities, as well as providing our legacy operations with operating synergies. Early in the second quarter of 2012, we began remelting around the clock on the facility's two vacuum arc remelting (VAR) furnaces. Melting in the facility's vacuum induction melting (VIM) furnace increased throughout the second quarter of 2012. Material produced in the VIM is now being qualified for future customer orders and we expect to begin selling this material late in the third quarter of 2012 .

Our cost of products sold increased from $\$ 51.1$ million for the second quarter of 2011 to $\$ 56.3$ million in the current quarter. This $\$ 5.2$ million, or $10 \%$, increase is primarily due to the aforementioned $7 \%$ increase in net sales. In addition, our operations costs, which include certain infrastructure costs such as overhead and depreciation, increased on a percentage of sales basis from $40 \%$ for the quarter ended June 30,2011 to $46 \%$ for the current quarter. We have placed a substantial amount of fixed assets in service over the past three quarters, primarily at our North Jackson facility, which has increased our depreciation expense. The higher depreciation expense, coupled with developing production at our North Jackson facility, had a negative impact on our operations costs as a percentage of sales in the current period. As we continue to increase production at our North Jackson facility, we believe that our operations costs as a percentage of sales will decrease from current levels.

Selling and administrative ("S\&A") expenses increased from $\$ 3.7$ million in the second quarter of 2011 to $\$ 4.3$ million in the current quarter. Included in our S\&A expenses were $\$ 0.5$ million related to the North Jackson facility acquisition for the quarter ended June 30,2011 and $\$ 0.6$ million related to our North Jackson operations for the quarter ended June 30, 2012. Excluding the North Jackson S\&A related expenses, our S\&A expenses as a percentage of sales remained consistent between the second quarter of 2011 and 2012 at $5 \%$.

Interest expense increased from $\$ 0.1$ million for the three months ended June 30,2011 to $\$ 0.6$ million in the same period of 2012 . This increase is primarily due to the higher debt balance maintained in the current year to finance the North Jackson facility acquisition. During the first quarter of 2012 we amended our credit facility which, among other benefits, reduced our interest rate.

Our effective tax rate for the quarters ended June 30, 2012 and 2011 was $33 \%$ and $35 \%$, respectively. Our effective tax rate for the quarter ended June 30 , 2012 reflects a net discrete tax benefit for research and development tax credits, partially offset by a net operating loss ("NOL") carryback. Our estimated annual effective tax rate on ordinary income for 2012 is $35.1 \%$.

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## Results of Operations

Three months ended June 30, 2012 as compared to the three months ended June 30, 2011
An analysis of the Company's operations for the three months ended June 30, 2012 and 2011 is as follows:

| (in thousands) | Three months endedJune 30, |  |
| :---: | :---: | :---: |
|  | 2012 (A) | 2011 |
| Net sales: |  |  |
| Stainless steel | \$52,286 | \$48,253 |
| Tool steel | 6,565 | 7,478 |
| High-strength low alloy steel | 5,841 | 4,771 |
| High-temperature alloy steel | 1,728 | 1,778 |
| Conversion services | 1,397 | 996 |
| Scrap sales and other | 49 | 42 |
| Total net sales | 67,866 | 63,318 |
| Cost of products sold | 56,296 | 51,146 |
| Selling and administrative expenses | 4,263 | 3,697 |
| Operating income | $\underline{\text { \$ 7,307 }}$ | $\underline{\text { \$ 8,475 }}$ |
| Tons shipped | 13,277 | 12,591 |

## Market Segment Information

| (in thousands) | Three months ended June 30, |  |
| :---: | :---: | :---: |
|  | 2012 (A) | 2011 |
| Net sales: |  |  |
| Service centers | \$41,804 | \$34,305 |
| Forgers | 9,149 | 11,925 |
| Rerollers | 10,426 | 10,672 |
| Original equipment manufacturers | 3,548 | 4,205 |
| Wire redrawers | 1,493 | 1,173 |
| Conversion services | 1,397 | 996 |
| Scrap sales and other | 49 | 42 |
| Total net sales | \$67,866 | \$63,318 |

(A) Includes the results of the North Jackson operation, which was acquired on August 18, 2011.

Net sales for the three months ended June 30, 2012 increased $\$ 4.5$ million as compared to the similar period in 2011 . The increase reflects a $7 \%$ increase, for the quarter ended June 30, 2012, in consolidated shipments and a change in product mix. Shipments of aerospace products, service center plate and conversion services increased $21 \%, 15 \%$ and $44 \%$, respectively, and were partially offset by decreases in power generation, oil and gas and heavy equipment manufacturing products of $14 \%, 5 \%$, and $34 \%$, respectively, for the quarter ended June 30,2012 , compared to the prior year second quarter.

Cost of products sold, as a percentage of sales, was $83 \%$ and $81 \%$ for the quarters ended June 30,2012 and 2011, respectively. The increase in cost of products sold is primarily due to increased operations costs as a percentage of sales incurred in the current quarter as compared to the prior year second quarter. This increase is largely due to the aforementioned increased infrastructure costs, primarily related to our North Jackson facility. The increase in operations cost as a percentage of sales is partially offset by lower material costs as a percentage of sales in the current quarter, primarily due to reduced raw material prices.

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S\&A expense increased by $\$ 0.6$ million for the three months ended June 30, 2012 as compared to the similar period in 2011. S\&A expenses as a percentage of net sales was $6 \%$ for the quarters ended June 30, 2012 and 2011 . This increase primarily relates to the S\&A expenses associated with the operations of the North Jackson facility. Our S\&A expense in the second quarter of 2011 included $\$ 0.5$ million of acquisition costs related to the North Jackson facility acquisition. There were no similar costs in the second quarter of 2012 . Our S\&A expenses were favorably impacted by reduced variable incentive compensation costs, which decreased by $\$ 0.6$ million in the second quarter of 2012 as compared to the same period in 2011.

## Business Segment Results

We are comprised of four operating locations and a corporate headquarters. For segment reporting, our Bridgeville, North Jackson and Titusville facilities have been aggregated into one reportable segment, Universal Stainless \& Alloy Products ("USAP"). Our Dunkirk Specialty Steel facility is our second reportable segment.

We have included the results of our North Jackson operation in the USAP segment as a result of North Jackson having consistent characteristics as identified in Accounting Standards Codification ("ASC") Topic 280, "Segment Reporting", with the USAP segment. As a result of the North Jackson acquisition, our operating facilities have become more integrated, resulting in our chief operating decision maker ("CODM") viewing the Company as one unit. As North Jackson becomes fully integrated within the Company, we expect to move to one reportable segment to more accurately reflect the information and measures which are used by our CODM to make key decisions.

An analysis of net sales and operating income for our reportable segments for the three month ended June 30, 2012 and 2011 is as follows:

## Universal Stainless \& Alloy Products Segment

| (in thousands) | Three months ended June 30, |  |
| :---: | :---: | :---: |
|  | 2012 (A) | 2011 |
| Net sales: |  |  |
| Stainless steel | \$32,675 | \$28,657 |
| Tool steel | 6,088 | 7,092 |
| High-strength low alloy steel | 1,931 | 688 |
| High-temperature alloy steel | 528 | 569 |
| Conversion services | 1,337 | 772 |
| Scrap sales and other | 37 | 21 |
|  | 42,596 | 37,799 |
| Intersegment | 19,215 | 22,652 |
| Total net sales | 61,811 | 60,451 |
| Material cost of sales | 31,113 | 31,987 |
| Operation cost of sales | 23,555 | 19,709 |
| Selling and administrative expenses | 2,671 | 2,309 |
| Operating income | \$ 4,472 | \$ 6,446 |

(A) Includes the results of the North Jackson operation, which was acquired on August 18, 2011.

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Net sales for the three months ended June 30, 2012 for the Universal Stainless \& Alloy Products segment increased by $\$ 1.4$ million, or $2 \%$, in comparison to the quarter ended June 30,2011 . The increases reflect a $2 \%$ increase in shipments for the three months ended June 30 , 2012, as well as a change in product mix. Increases in shipments of aerospace products, conversion services, and service center plate products of $9 \%, 73 \%$, and $20 \%$, respectively, were partially offset by a decrease in power generation, heavy equipment manufacturing and oil and gas products of $13 \%, 51 \%$ and $3 \%$ for the quarter ended June 30,2012 .

Although net sales increased during quarter ended June 30, 2012, operating income declined by $\$ 2.0$ million as compared to the prior year second quarter. This reduction in operating income is primarily a result of higher operations costs per sales dollar, partially offset by decreased material costs per sales dollar. Operation costs per sales dollar increased from $33 \%$ for the three months ended June 30, 2011 to $38 \%$ for the three months ended June 30, 2012. Material cost of sales, as a percentage of net sales, decreased from $53 \%$ for the quarter ended June 30, 2011 to $50 \%$ for current quarter. Material costs decreased as a result of a decrease in raw material costs in the current period. Additionally, segment results for the three months ended June 30 , 2012 were unfavorably impacted by an increase in S\&A expenses of $\$ 0.4$ million.

## Dunkirk Specialty Steel Segment

| (in thousands) | Three months ended June 30, |  |
| :---: | :---: | :---: |
|  | 2012 | 2011 |
| Net sales: |  |  |
| Stainless steel | \$19,611 | \$19,596 |
| Tool steel | 477 | 386 |
| High-strength low alloy steel | 3,910 | 4,083 |
| High-temperature alloy steel | 1,200 | 1,209 |
| Conversion services | 60 | 224 |
| Scrap sales and other | 12 | 21 |
|  | 25,270 | 25,519 |
| Intersegment | 68 | 78 |
| Total net sales | 25,338 | 25,597 |
| Material cost of sales | 14,687 | 15,673 |
| Operation cost of sales | 6,346 | 5,561 |
| Selling and administrative expenses | 1,592 | 1,388 |
| Operating income | \$ 2,713 | \$ 2,975 |

Net sales for the three months ended June 30, 2012 for the Dunkirk Specialty Steel segment decreased by $\$ 0.3$ million, or $1 \%$, in comparison to the three months ended June 30, 2011. The decrease in sales is largely a result of a $5 \%$ decrease in shipments for the quarter ended June 30, 2012, as well as a change in product mix. For the three months ended June 30, 2012, decreases in shipments of conversion services, oil and gas and power generation products of $84 \%$, $20 \%$ and $19 \%$ were partially offset by increases in aerospace, service center plate and heavy equipment manufacturing products of $9 \%, 16 \%$ and $2 \%$, respectively.

Operating income for the three months ended June 30, 2012 decreased by $\$ 0.3$ million as compared to the similar period in 2011 . The decrease during the second quarter is primarily due to an increase in operation costs per sales dollar from $22 \%$ for the three months ended June 30 , 2011 to $25 \%$ for the three months ended June 30, 2012, partially offset by lower material costs in relation to net sales, which decreased from $61 \%$ to $58 \%$ in the same period. Total cost of products sold as a percentage of sales remained consistent between periods at $83 \%$.

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## Six months ended June 30, 2012 as compared to the six months ended June 30, 2011

An analysis of the Company's operations for the six months ended June 30, 2012 and 2011 is as follows:


## Market Segment Information

| (in thousands) | Six months endedJune 30, |  |
| :---: | :---: | :---: |
|  | 2012 (A) | 2011 |
| Net sales: |  |  |
| Service centers | \$ 83,460 | \$ 62,933 |
| Forgers | 22,868 | 23,795 |
| Rerollers | 21,422 | 23,477 |
| Original equipment manufacturers | 8,545 | 8,326 |
| Wire redrawers | 3,235 | 2,432 |
| Conversion services | 2,864 | 2,010 |
| Scrap sales and other | 86 | 156 |
| Total net sales | \$142,480 | \$123,129 |

(A) Includes the results of the North Jackson operation, which was acquired on August 18, 2011.

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Net sales for the six months ended June 30, 2012 increased $\$ 19.4$ million as compared to the similar period in 2011 . The increase reflects a $7 \%$ increase, for the six months ended June 30,2012 , in consolidated shipments, combined with a change in product mix. Increased shipments of aerospace products, conversion services and oil and gas products of $23 \%, 27 \%$ and $3 \%$, respectively, were partially offset by decreases in power generation, heavy equipment manufacturing and service center plate products of $8 \%, 17 \%$ and $6 \%$, respectively, as compared to the six months ended June $30,2011$.

Cost of products sold, as a percentage of net sales, was $82 \%$ and $81 \%$ for the six months ended June 30, 2012 and 2011, respectively. The increase in cost of products sold is primarily due to increased operations costs as a percentage of sales incurred in the six months ended June 30 , 2012 when compared to the prior year same period. This increase is largely due to the aforementioned increased infrastructure costs, primarily related to our North Jackson facility. The increase in operations cost as a percentage of sales is partially offset by lower material costs as a percentage of sales in the current period, primarily as a result of reduced raw material costs.

S\&A expense increased by $\$ 1.3$ million for the six months ended June 30, 2012 as compared to the similar period in 2011. However, as a percentage of net sales, S\&A expenses were $6 \%$ for both the six months ended June 30, 2012 and 2011. This increase primarily relates to the S\&A expenses associated with the operations of North Jackson facility. Our S\&A expense in the first six months of 2011 included $\$ 0.9$ million of acquisition costs related to the North Jackson facility acquisition. There were no similar costs in the first six months of 2012 . Our S\&A expenses in the six months ended June 30 , 2012 were favorably impacted by reduced variable incentive compensation costs. Our variable incentive compensation expense decreased by $\$ 0.8$ million during the first six months of 2012 as compared to the same period in 2011.

## Business Segment Results

An analysis of net sales and operating income for the reportable segments for the six months ended June 30, 2012 and 2011 is as follows:

## Universal Stainless \& Alloy Products Segment


(A) Includes the results of the North Jackson operation, which was acquired on August 18, 2011.

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Net sales for the six months ended June 30, 2012 for the USAP segment increased by $\$ 6.5$ million, or $6 \%$, in comparison to the six months ended June 30 , 2011. The increase reflects a $2 \%$ increase in shipments for the six months ended June 30,2012 , as well as a change in product mix. Increases in shipments of aerospace products and conversion services of $13 \%$ and $51 \%$, respectively, were partially offset by a decrease in heavy equipment manufacturing, power generation, oil and gas and service center plate products of $34 \%, 9 \%, 5 \%$ and $2 \%$, respectively, for the six months ended June 30,2012 .

Although net sales increased during the six months ended June 30, 2012, operating income declined by $\$ 1.1$ million as compared to the six months ended June 30, 2011. This reduction in operating income is primarily a result of higher operations costs per sales dollar, partially offset by decreased material costs per sales dollar. Operation costs per sales dollar increased from $33 \%$ for the six months ended June 30, 2011 to $38 \%$ for the six months ended June 30 , 2012 . Material cost of sales, as a percentage of net sales, decreased from $53 \%$ for the six months ended June 30, 2011 to $49 \%$ for six months ended June 30 , 2012. Additionally, segment results for the six months ended June 30, 2012 were unfavorably impacted by an increase in S\&A expenses of $\$ 0.8$ million, primarily due to the North Jackson operations.

## Dunkirk Specialty Steel Segment

| (in thousands) | Six months endedJune 30 , |  |
| :---: | :---: | :---: |
|  | 2012 | 2011 |
| Net sales: |  |  |
| Stainless steel | \$43,624 | \$35,817 |
| Tool steel | 1,013 | 832 |
| High-strength low alloy steel | 8,092 | 8,331 |
| High-temperature alloy steel | 2,681 | 2,031 |
| Conversion services | 254 | 448 |
| Scrap sales and other | (12) | 27 |
|  | 55,652 | 47,486 |
| Intersegment | 179 | 92 |
| Total net sales | 55,831 | 47,578 |
| Material cost of sales | 32,861 | 29,017 |
| Operation cost of sales | 13,696 | 10,602 |
| Selling and administrative expenses | 3,194 | 2,659 |
| Operating income | \$ 6,080 | \$ 5,300 |

Net sales for the six months ended June 30, 2012 for the Dunkirk Specialty Steel segment increased by $\$ 8.3$ million, or $17 \%$, in comparison to the six months ended June 30, 2011. The increase in sales is largely a result of an $11 \%$ increase in shipments for the six months ended June 30 , 2012, as well as a change in product mix. For the six months ended June 30, 2012, increases in shipments of aerospace products, oil and gas, heavy equipment manufacturing, power generation and service center plate products of $21 \%, 9 \%, 9 \%, 7 \%$ and $14 \%$, respectively, were partially offset by a decrease in conversion services of $53 \%$.

Operating income for the six months ended June 30, 2012 increased by $\$ 0.8$ million, as compared to the similar period in 2011 . The increase during the six months ended June 30,2012 is primarily due to the increase in sales during the period. Our cost of goods sold as a percentage of sales for the segment was $83 \%$ for both the six months ended June 30, 2012 and 2011.

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## Liquidity and Capital Resources

We have financed our operating activities through cash on hand at the beginning of the period, cash provided by operations, and cash provided by our credit facilities. Working capital increased $\$ 23.7$ million to $\$ 137.7$ million at June 30, 2012 compared to $\$ 114.0$ million at December 31 , 2011. Net accounts receivable increased $\$ 6.3$ million, mainly as a result of increased sales for the quarter ended June 30, 2012 in comparison to the quarter ended December 31 , 2011. The $\$ 18.0$ million increase in net inventory at June 30,2012 compared to December 31, 2011 is due primarily to a $19 \%$ increase in the level of work-in-process inventory, as well as a $50 \%$ increase in raw material inventory. The increases in both work-in-process and raw material inventories at June 30 , 2012 are largely due to the increased production in our North Jackson facility's VIM furnace, which produced its first test heats late in the fourth quarter of 2011. We have built VIM inventory throughout 2012 while the material is in the process of being qualified for future customer orders. We expect to have the material qualified by our customers and to begin selling it late in the third quarter of 2012. The backlog decreased from $\$ 102.6$ million at December 31 , 2011 to $\$ 89.0$ million at June 30,2012 , a decrease of $13 \%$. We believe our reduced backlog is a result of our customers delaying orders as a result of recent decreases in raw material prices and corresponding surcharges.

Cash received from sales of $\$ 72.2$ million and $\$ 136.1$ million for the three and six months ended June 30,2012 , respectively, and of $\$ 66.3$ million and $\$ 119.6$ million for the three and six months ended June 30,2011 , respectively, represent the primary source of cash from operations. The primary uses of cash for the quarter ended June 30, 2012 were raw material purchases of $\$ 33.6$ million, employment costs of $\$ 14.2$ million, capital expenditures of $\$ 11.2$ million and utilities of $\$ 3.2$ million. For the same period in 2011 , primary uses of cash were raw material purchases of $\$ 33.2$ million, employment costs of $\$ 10.4$ million, utilities of $\$ 4.2$ million and capital expenditures of $\$ 2.4$ million. For the six-months ended June 30, 2012, primary uses of cash were raw material purchases of $\$ 64.9$ million, employment costs of $\$ 30.6$ million, capital expenditures of $\$ 16.2$ million and utilities of $\$ 6.8$ million. For the same period in 2011, primary uses of cash were raw material purchases of $\$ 62.0$ million, employment costs of $\$ 23.7$ million, utilities of $\$ 8.3$ million and capital expenditures of $\$ 3.7$ million.

Prior to the North Jackson acquisition, we paid federal estimated taxes of $\$ 4.5$ million for 2011. As a result of the North Jackson acquisition and the significant amount of machinery and equipment that was placed in service in 2011 , we claimed the available $100 \%$ bonus depreciation deduction on such equipment which generated a NOL for the 2011 federal income tax return. We recorded refundable income taxes in the amount of $\$ 4.8$ million as of December 31, 2011 , which mostly represented the amount paid in federal taxes during 2011. In February 2012, we received a federal tax refund of $\$ 4.5$ million. At December 31, 2011, we had a deferred tax asset of $\$ 15.1$ million related to NOL carry forwards. During the second quarter, we carried back a portion of this NOL to 2010 to obtain a refund of the $\$ 5.2$ million paid for federal income taxes for the 2010 tax year. We received this refund in July. The remaining portion of the NOL is being carried forward.

Cash used for raw material purchases and operation costs increased in 2012 in comparison to 2011 primarily due to having a higher backlog of orders at the beginning of 2012 of $\$ 102.6$ million compared with $\$ 69.3$ million at the beginning of 2011 , which led to the significant increase in the quantity of purchased materials and operation costs required to meet the $16 \%$ year-to-date increase in net sales. In addition, raw materials were purchased in the 2012 six month period to build stocks at our North Jackson facility. The following table reflects the average market values per pound for selected months during the last 18-month period.

|  | $\begin{aligned} & \text { June } \\ & 2012 \end{aligned}$ | $\begin{aligned} & \text { December } \\ & 2011 \end{aligned}$ | $\begin{aligned} & \text { June } \\ & 2011 \end{aligned}$ | $\begin{gathered} \text { December } \\ 2010 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Nickel | \$ 7.50 | \$ 8.23 | \$10.14 | \$ 10.94 |
| Chrome | \$ 1.16 | \$ 1.10 | \$ 1.23 | \$ 1.31 |
| Molybdenum | \$13.32 | \$ 13.42 | \$16.09 | \$ 16.17 |
| Carbon scrap | \$ 0.17 | \$ 0.21 | \$ 0.22 | \$ 0.19 |

The market values for these raw materials and others continue to fluctuate based on supply and demand, market disruptions and other factors. We maintain sales price surcharge mechanisms, priced at time of shipment, to mitigate the risk of substantial raw material cost fluctuations. There can be no assurance that these sales price adjustments will completely offset our raw material costs.

We had capital expenditures for the six months ended June 30,2012 of $\$ 20.1$ million, of which $\$ 3.9$ million were included in accounts payable at the end of the period, compared with $\$ 4.6$ million and $\$ 0.9$ million for the same period in 2011 . The most significant capital expenditures incurred during the six months ended June 30,2012 related to the continued build out of the North Jackson facility, which totaled $\$ 14.6$ million. There were no capital expenditures for the North Jackson facility during the six months ended June 30, 2011. The most significant capital expenditures incurred during the six months ended June 30, 2011 related to the Bridgeville melt shop, remelt and laboratory upgrades which collectively totaled $\$ 1.8$ million for the period.

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On August 18, 2011, we entered into a Credit Agreement (the "Credit Agreement") which provides for a senior secured revolving credit facility (the "Revolver") and a senior secured term loan facility (the "Term Loan" and together with the Revolver, the "Facilities"). On March 19, 2012, we entered into the First Amendment to the Credit Agreement (together with the Credit Agreement the "Amended Credit Agreement"). The Amended Credit Agreement provides for a $\$ 105.0$ million Revolver and a $\$ 20.0$ million Term Loan. PNC Bank, National Association serves as Administrative Agent with respect to the Facilities. The Amended Credit Agreement extends the expiration date for the Facilities from August 2016 to March 2017, provides additional availability under the Facilities and reduces fees and interest rates. The Facilities are collateralized by substantially all of the assets of the Company and its subsidiaries, except that no real property other than North Jackson is collateral under the Facilities. Universal Stainless \& Alloy Products, Inc., Dunkirk Specialty Steel, LLC and North Jackson Specialty Steel, LLC are co-borrowers under the Facilities. The co-borrowers' obligations under the Facilities have been guaranteed by USAP Holdings, Inc.

At any time prior to August 18,2015 , we may make up to two requests to increase the maximum aggregate principal amount of borrowings under the Revolver by at least $\$ 10.0$ million, with the maximum aggregate principal amount of borrowings under the Revolver not to exceed $\$ 130.0$ million in any event. We are required to pay a commitment fee of $0.25 \%$ based on the daily unused portion of the Revolver. The Revolver also provides for up to $\$ 7.0$ million of swing loans so long as the sum of the outstanding swing loans and the outstanding borrowings under the Revolver does not exceed $\$ 105.0$ million under the Revolver at any given time. The Term Loan is payable in quarterly installments in the principal amount of $\$ 750,000$ beginning on July 1 , 2013, with the balance of the Term Loan payable in full on March 19, 2017.

Amounts outstanding under the Facilities, at our option, will bear interest at either a base rate or a LIBOR-based rate (the "LIBOR Option"), in either case calculated in accordance with the terms of the Amended Credit Agreement. We elected to use the LIBOR Option during the three months ended June 30, 2012, which was $2.0 \%$ for the Term Loan and revolving credit facility and $2.46 \%$ for the swing loan at June 30, 2012. Interest on the Facilities is payable monthly.

The Amended Credit Agreement requires that we maintain a leverage ratio not exceeding a ratio decreasing from 3.25 to 1.00 to 2.75 to 1.00 during the term of the Facilities and a fixed charge coverage ratio not less than 1.20 to 1.00 . At June 30, 2012, we were obligated to maintain a leverage ratio not exceeding 3.25 to 1.00 . We were in compliance with all covenants contained in the Amended Credit Agreement at June 30, 2012.

In connection with the North Jackson acquisition on August 18, 2011, we issued $\$ 20.0$ million in convertible notes (the "Notes") to the sellers of the North Jackson facility as partial consideration of the acquisition. The Notes are subordinated obligations and rank junior to the Facilities. The Notes bear interest at a fixed rate of $4.0 \%$ per annum, payable in cash semi-annually in arrears on each June 18 and December 18, beginning on December 18, 2011 . Unless earlier converted, the Notes mature and the unpaid principal balance is due on August 17,2017. The Notes and any accrued and unpaid interest are convertible into shares of our Common Stock at the option of the holder at an initial conversion price of $\$ 47.1675$ per share of Common Stock. The conversion price associated with the Notes may be adjusted in certain circumstances. We may prepay any outstanding Notes, in whole or in part, after August 17,2014 during a fiscal quarter if our share price is greater than $140 \%$ of the current conversion price for at least 20 of the trading days in the 30 consecutive trading day period ending on the last trading day of the immediately preceding quarter.

We expect to meet all of our short-term liquidity requirements resulting from operations and current capital investment plans with internally generated funds and borrowings under the Revolver. At June 30, 2012, we had $\$ 30.3$ million in availability under the Revolver.

As a result of the amendment to the Credit Facility during the six months ended June 30,2012, our contractual obligations for our long-term debt have changed from those presented in Part II, Item 7 ("Liquidity and Capital Resources") of our 2011 Form 10-K. Our contractual obligations for our long-term debt at June 30, 2012 were as follows (in thousands):

| Less than 1 year | 2,719 |
| :--- | ---: |
| $1-3$ years | 11,304 |
| $3-5$ years | 93,323 |
| More than 5 years | 20,105 |
| Total | $\underline{\$ 127,451}$ |

The contractual obligations above include interest expense, which was estimated based on balances and interest rates at June 30, 2012, and assumes that debt will not be repaid until its maturity.

The Company does not maintain off-balance sheet arrangements, nor does it participate in non-exchange traded contracts requiring fair value accounting treatment, or material related party transaction arrangements.

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## Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The Company has reviewed the status of its market risk and believes there are no significant changes from that disclosed in the Company's Annual Report on Form 10-K for the year ended December 31, 2011, except as provided in this Form 10-Q in "Management's Discussion and Analysis of Financial Condition and Results of Operations."

## Item 4. CONTROLS AND PROCEDURES

The Company's management, including the Company's Chief Executive Officer and the Vice President of Finance, Chief Financial Officer and Treasurer, performed an evaluation of the effectiveness of the Company's disclosure controls and procedures. Based on that evaluation, the Company's Chief Executive Officer and the Vice President of Finance, Chief Financial Officer and Treasurer concluded that, as of the end of the fiscal period covered by this quarterly report, the Company's disclosure controls and procedures were effective. There were no changes in the Company's internal control over financial reporting identified in connection with the evaluation of the Company's disclosure controls and procedures (as defined in Rule 13a-15(f) under the Exchange Act) that occurred during the fiscal quarter ended June 30, 2012 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

## Part II. OTHER INFORMATION

## Item 1. LEGAL PROCEEDINGS

There are no material changes from the legal proceedings disclosed in Item 3. of the Company's Annual Report on Form 10-K for the year ended December 31, 2011.

## Item 1 A . RISK FACTORS

There are no material changes from the risk factors disclosed in Item 1A. of the Company's Annual Report on Form 10-K for the year ended December 31, 2011.

## Item 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

None.

## Item 3. DEFAULTS UPON SENIOR SECURITIES

None.

## Item 4. MINE SAFETY DISCLOSURES

Not Applicable.

## Item 5. OTHER INFORMATION

None.

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## Item 6. EXHIBITS

## Exhibit

Number
31.1 Certification of Chief Executive Officer pursuant to Rule 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (filed herewith).
31.2
32.1 Certification of Chief Executive Officer and Chief Financial Officer pursuant to Rule 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (filed herewith).

101 The following financial information from this Quarterly Report on Form 10-Q for the fiscal quarter ended June 30, 2012, formatted in XBRL (Extensible Business Reporting Language) and furnished electronically herewith: (i) the Condensed Consolidated Balance Sheets; (ii) the Condensed Consolidated Statements of Operations; (iii) the Condensed Consolidated Statements of Comprehensive Income; (iv) the Condensed Consolidated Statements of Cash Flows; and (v) the Notes to the Condensed Consolidated Financial Statements (filed herewith).

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

August 8, 2012
/s/ Dennis M. Oates
Dennis M. Oates
Chairman, President and Chief Executive Officer (Principal Executive Officer)
/s/ Douglas M. McSorley
Douglas M. McSorley
Vice President of Finance, Chief Financial Officer and Treasurer (Principal Financial and Accounting Officer)

## CERTIFICATION OF CHIEF EXECUTIVE OFFICER

I, Dennis M. Oates, certify that:

1. I have reviewed this report on Form 10-Q of Universal Stainless \& Alloy Products, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 8, 2012
/s/ Dennis M. Oates
Dennis M. Oates
Chairman, President and Chief Executive Officer
(Principal Executive Officer)

## CERTIFICATION OF CHIEF FINANCIAL OFFICER

I, Douglas M. McSorley, certify that:

1. I have reviewed this report on Form 10-Q of Universal Stainless \& Alloy Products, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 8, 2012
/s/ Douglas M. McSorley
Douglas M. McSorley
Vice President of Finance, Chief Financial Officer and Treasurer
(Principal Financial and Accounting Officer)

## CERTIFICATION PURSUANT TO <br> 18 U.S.C. SECTION 1350 <br> AS ADOPTED PURSUANT TO <br> SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Universal Stainless \& Alloy Products, Inc. (the "Company") on Form 10-Q for the period ended June 30, 2012 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), each of the undersigned, in the capacities and on the dates indicated below, hereby certify pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to his knowledge:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

August 8, 2012
/s/ Dennis M. Oates

## Dennis M. Oates

Chairman, President and Chief Executive Officer
(Principal Executive Officer)
/s/ Douglas M. McSorley
Douglas M. McSorley
Vice President of Finance, Chief Financial Officer and Treasurer
(Principal Financial and Accounting Officer)

